

**BUDGET
REPORT
FOR THE YEAR ENDING AUGUST 31, 2026**

[Education Act, Sections 139(2)(a) and 244]

8040 The Greater North Central Francophone Education Region

Legal Name of School Jurisdiction

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Contact Address, Telephone & Email Address

BOARD CHAIR

M. Étienne Alary

Name



Signature

SUPERINTENDENT

M. Robert Lessard

Name



Signature

SECRETARY TREASURER or TREASURER

M. Marc Labonté

Name



Signature

**Certified as an accurate summary of the year's budget as approved by the Board
of Trustees at its meeting held on**

May 28, 2025

Date

c.c. Alberta Education
Financial Reporting & Accountability Branch
10th floor, 44 Capital Boulevard, 10044 108th Street NW, Edmonton AB T5J 5E6
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Legend:

Blue	Data input is required .
Pink	Populated from data entered in this template (i.e. other tabs)
Green	Populated based on information previously submitted to Alberta Education

Grey	No entry required - the cell is protected.
White	Calculation cells. These are protected and cannot be changed.
Yellow	Flags to draw attention to sections requiring entry depending on other parts of the su

HIGHLIGHTS, PLANS, ASSUMPTIONS AND RISKS SUMMARY- 2025/2026 BUDGET REPORT

The following were presented to the Board and approved as underlying the budget. These key points and assumptions used in development of the budget take into consideration the economic environment of the jurisdiction, focus on anticipated changes from current year, and are realistic and consistent with the three year Education Plan. At a minimum, they disclose key budget assumptions, financial & business risks, and specific strategies explaining how this budget will support the jurisdiction's plans.

Budget Highlights, Plans & Assumptions:

- Revenues based on the Funding Profile provided by Alberta Education in April 2025
- Projected enrollment increase of 174 students or 4.0%.
- Certified staff increased from 308.0 to 342.0 FTE
- Support staff increased from 150.7 FTE to 165.1 FTE
- Custodial staff increased from 30.0FTE to 33.0 FTE
- Addition of 8 bus routes.
- Opening of a new k to 12 school
- Addition of multiple grade levels in 4 schools.
- Significant increase in benefit costs (ASEBP)
- Significant increase in operations and maintenance costs.
- Education revenues continually funding operations and maintenance
- Continued initiatives for student achievement:
 - Support of continuous improvement framework maintained
 - Positive behavioral interventions and support maintained
 - Increase of opportunities for collaborative approach in communities of practice
 - Training of new leaders for Leadership Qualifications Standards and Superintendent Leadership Qualifications Standards
- The development of a comprehensive and integrated plan promoting an inclusive and caring workplace
- Professional support approach to ensure a thorough understanding of the curriculum
- Support for the development of collaborative structures
- The implementation of a framework to improve the capacity of school teams in areas such as First Nations Métis and Inuit perspectives and cultural diversity
- Literacy and numeracy support training and implementation is included
- Full time kindergarten for all students partially funded with OLEP

Significant Business and Financial Risks:

- Potential losses though wild fires or other weater events
- Underfunded O&M continually causes short funding in Education
- Central office space needs are critical to continued growth, prompting decentralisation of services and loss or meeting room space

BUDGETED STATEMENT OF OPERATIONS
for the Year Ending August 31

	Approved Budget 2025/2026	Approved Budget 2024/2025	Actual Audited 2023/2024
REVENUES			
Government of Alberta	\$ 80,835,159	\$73,040,923	\$74,527,719
Federal Government and First Nations	\$ 3,434,292	\$3,469,442	\$3,419,357
Property taxes	\$ -	\$0	\$0
Fees	\$ 600,000	\$600,000	\$443,124
Sales of services and products	\$ 175,000	\$175,000	\$228,595
Investment income	\$ 225,000	\$157,500	\$282,717
Donations and other contributions	\$ 450,000	\$450,000	\$471,964
Other revenue	\$ 415,000	\$200,000	\$239,305
TOTAL REVENUES	\$86,134,451	\$78,092,865	\$79,612,781
EXPENSES			
Instruction - ECS	\$ 5,953,620	\$5,237,786	\$3,897,623
Instruction - Grade 1 to 12	\$ 53,582,513	\$47,140,094	\$44,883,754
Operations & maintenance	\$ 13,257,240	\$11,949,486	\$12,509,554
Transportation	\$ 11,295,808	\$10,634,236	\$9,690,939
System Administration	\$ 2,997,603	\$2,937,448	\$2,270,695
External Services	\$ -	\$1,041,215	\$1,071,915
TOTAL EXPENSES	\$87,086,784	\$78,940,265	\$74,324,480
ANNUAL SURPLUS (DEFICIT)	(\$952,333)	(\$847,400)	\$5,288,301

BUDGETED ALLOCATION OF EXPENSES (BY OBJECT)
for the Year Ending August 31

	Approved Budget 2025/2026	Approved Budget 2024/2025	Actual Audited 2023/2024
EXPENSES			
Certificated salaries	\$ 35,178,537	\$30,532,925	\$27,831,364
Certificated benefits	\$ 7,659,606	\$6,901,071	\$6,675,241
Non-certificated salaries and wages	\$ 12,533,771	\$11,000,023	\$9,818,070
Non-certificated benefits	\$ 3,452,592	\$2,987,053	\$2,610,438
Services, contracts, and supplies	\$ 22,770,997	\$23,108,354	\$22,629,404
Capital and debt services			
Amortization of capital assets			
Supported	\$ 5,001,287	\$4,004,737	\$4,370,859
Unsupported	\$ 424,200	\$346,095	\$326,029
Interest on capital debt			
Supported	\$ -	\$0	\$0
Unsupported	\$ -	\$0	\$0
Other interest and finance charges	\$ 5,000	\$4,500	\$5,366
Losses on disposal of capital assets	\$ -	\$0	\$0
Other expenses	\$ 60,794	\$55,507	\$57,709
TOTAL EXPENSES	\$87,086,784	\$78,940,265	\$74,324,480

**BUDGETED SCHEDULE OF PROGRAM OPERATIONS
for the Year Ending August 31**

REVENUES	Approved Budget 2025/2026							Actual Audited 2023/24
	Instruction		Operations and Maintenance	Transportation	System Administration	External Services	TOTAL	TOTAL
	ECS	Grade 1 to 12						
(1) Alberta Education	\$ 5,401,461	\$ 48,613,156	\$ 7,576,848	\$ 11,265,808	\$ 2,991,064	\$ -	\$ 75,848,337	\$ 66,113,957
(2) Alberta Infrastructure - non remediation	\$ 39,193	\$ 352,740	\$ 4,195,978	\$ -	\$ -	\$ -	\$ 4,587,911	\$ 7,878,851
(3) Alberta Infrastructure - remediation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(4) Other - Government of Alberta	\$ 39,891	\$ 359,020	\$ -	\$ -	\$ -	\$ -	\$ 398,911	\$ 393,602
(5) Federal Government and First Nations	\$ 321,279	\$ 2,891,513	\$ -	\$ -	\$ 121,500	\$ -	\$ 3,334,292	\$ 3,330,436
(6) Other Alberta school authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 141,309
(7) Out of province authorities	\$ 10,000	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 88,921
(8) Alberta municipalities-special tax levies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(9) Property taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(10) Fees	\$ 60,000	\$ 540,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000	\$ 443,124
(11) Sales of services and products	\$ 17,500	\$ 157,500	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 228,595
(12) Investment income	\$ 16,500	\$ 148,500	\$ 20,000	\$ 30,000	\$ 10,000	\$ -	\$ 225,000	\$ 282,717
(13) Gifts and donations	\$ 25,000	\$ 225,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 440,962
(14) Rental of facilities	\$ -	\$ -	\$ 215,000	\$ -	\$ -	\$ -	\$ 215,000	\$ 215,738
(15) Fundraising	\$ 20,000	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 31,002
(16) Gains on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,338
(17) Other	\$ 20,000	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 5,229
(18) TOTAL REVENUES	\$ 5,970,824	\$ 53,737,429	\$ 12,007,826	\$ 11,295,808	\$ 3,122,564	\$ -	\$ 86,134,451	\$ 79,612,781

EXPENSES

(19) Certificated salaries	\$ 3,481,853	\$ 31,336,684			\$ 360,000	\$ -	\$ 35,178,537	\$ 27,831,364
(20) Certificated benefits	\$ 762,360	\$ 6,861,246			\$ 36,000	\$ -	\$ 7,659,606	\$ 6,675,241
(21) Non-certificated salaries and wages	\$ 859,416	\$ 7,734,746	\$ 2,592,453	\$ 344,410	\$ 1,002,746	\$ -	\$ 12,533,771	\$ 9,818,070
(22) Non-certificated benefits	\$ 239,689	\$ 2,157,200	\$ 718,670	\$ 92,991	\$ 244,042	\$ -	\$ 3,452,592	\$ 2,610,438
(23) SUB - TOTAL	\$ 5,343,318	\$ 48,089,876	\$ 3,311,123	\$ 437,401	\$ 1,642,788	\$ -	\$ 58,824,506	\$ 46,935,113
(24) Services, contracts and supplies	\$ 549,531	\$ 4,945,700	\$ 5,092,916	\$ 10,846,433	\$ 1,336,417	\$ -	\$ 22,770,997	\$ 22,629,404
(25) Amortization of supported tangible capital assets	\$ 39,193	\$ 352,740	\$ 4,609,354	\$ -	\$ -	\$ -	\$ 5,001,287	\$ 4,370,859
(26) Amortization of unsupported tangible capital assets	\$ 21,578	\$ 194,197	\$ 173,997	\$ 11,974	\$ 13,398	\$ -	\$ 415,144	\$ 321,378
(27) Amortization of supported ARO tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(28) Amortization of unsupported ARO tangible capital assets	\$ -	\$ -	\$ 9,056	\$ -	\$ -	\$ -	\$ 9,056	\$ 4,651
(29) Accretion expenses	\$ -	\$ -	\$ 60,794	\$ -	\$ -	\$ -	\$ 60,794	\$ 57,709
(30) Supported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(31) Unsupported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(32) Other interest and finance charges	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000	\$ 5,366
(33) Losses on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(34) Other expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(35) TOTAL EXPENSES	\$ 5,953,620	\$ 53,582,513	\$ 13,257,240	\$ 11,295,808	\$ 2,997,603	\$ -	\$ 87,086,784	\$ 74,324,480
(36) OPERATING SURPLUS (DEFICIT)	\$ 17,204	\$ 154,916	\$ (1,249,414)	\$ -	\$ 124,961	\$ -	\$ (952,333)	\$ 5,288,301

BUDGETED SCHEDULE OF FEE REVENUE
for the Year Ending August 31

	Approved Budget 2025/2026	Approved Budget 2024/2025	Actual 2023/2024
FEES			
TRANSPORTATION	\$0	\$0	\$0
BASIC INSTRUCTION SUPPLIES (Instructional supplies, & materials)	\$0	\$0	\$0
LUNCHROOM SUPERVISION & NOON HOUR ACTIVITY FEES	\$0	\$0	\$0
FEES TO ENHANCE BASIC INSTRUCTION			
Technology user fees	\$0	\$0	\$0
Alternative program fees	\$80,000	\$80,000	\$55,653
Fees for optional courses	\$100,000	\$100,000	\$79,446
ECS enhanced program fees	\$0	\$0	\$0
Activity fees	\$160,000	\$160,000	\$145,355
Other fees to enhance education (Describe here)	\$0	\$0	\$0
NON-CURRICULAR FEES			
Extra-curricular fees	\$150,000	\$150,000	\$144,617
Non-curricular goods and services	\$20,000	\$20,000	\$18,053
Non-curricular travel	\$90,000	\$90,000	\$0
OTHER FEES (Describe here)	\$0	\$0	\$0
TOTAL FEES	\$600,000	\$600,000	\$443,124

PLEASE DO NOT USE "SCHOOL GENERATED FUNDS" AS A CATEGORY

Please disclose amounts paid by parents of students that are recorded as "Sales of services and products" (rather than fee revenue). Note that this schedule should include only amounts collected from parents and so it may not agree with the Statement of Operations.	Approved Budget 2025/2026	Approved Budget 2024/2025	Actual 2023/2024
Cafeteria sales, hot lunch, milk programs	\$35,000	\$35,000	\$41,608
Special events	\$65,000	\$65,000	\$68,354
Sales or rentals of other supplies/services	\$15,000	\$15,000	\$14,238
International and out of province student revenue	\$20,000	\$20,000	\$51,000
Adult education revenue	\$0	\$0	\$0
Preschool	\$40,000	\$40,000	\$37,229
Child care & before and after school care	\$0	\$0	\$0
Lost item replacement fees	\$0	\$0	\$6,517
Other (describe) Other (Describe)	\$0	\$0	\$0
Other (describe) Other (Describe)	\$0	\$0	\$0
Other (describe) Other (Describe)	\$0	\$0	\$0
Other (describe)	\$0	\$0	
Other (describe)	\$0	\$0	
TOTAL	\$175,000	\$175,000	\$218,946

PROJECTED SCHEDULE OF CHANGES IN ACCUMULATED OPERATING SURPLUS (SUMMARY)

for the Year Ending August 31

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	ACCUMULATED OPERATING SURPLUS/DEFICITS (2+3+4+7)	INVESTMENT IN TANGIBLE CAPITAL ASSETS	ENDOWMENTS	ACCUMULATED SURPLUS FROM OPERATIONS (5+6)	UNRESTRICTED SURPLUS	INTERNALLY RESTRICTED	
						OPERATING RESERVES	CAPITAL RESERVES
Actual balances per AFS at August 31, 2024	\$11,978,185	\$9,314,484	\$0	\$2,334,367	\$2,334,367	\$0	\$329,334
2024/2025 Estimated impact to AOS for:							
Prior period adjustment	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Estimated surplus(deficit)	\$0			\$0	\$0		
Estimated board funded capital asset additions		\$600,000		(\$600,000)	(\$600,000)	\$0	\$0
Projected board funded ARO tangible capital asset additions		\$0		\$0	\$0	\$0	\$0
Estimated disposal of unsupported tangible capital assets	\$0	\$0		\$0	\$0		\$0
Budgeted disposal of unsupported ARO tangible capital assets	\$0	\$0		\$0	\$0		\$0
Estimated amortization of capital assets (expense)		(\$5,381,346)		\$5,381,346	\$5,381,346		
Estimated capital revenue recognized - Alberta Education		\$658,224		(\$658,224)	(\$658,224)		
Estimated capital revenue recognized - Alberta Infrastructure		\$4,342,034		(\$4,342,034)	(\$4,342,034)		
Estimated capital revenue recognized - Other GOA		\$0		\$0	\$0		
Estimated capital revenue recognized - Other sources		\$0		\$0	\$0		
Budgeted amortization of ARO tangible capital assets		\$0		\$0	\$0		
Budgeted amortization of supported ARO tangible capital assets		(\$9,056)		\$9,056	\$9,056		
Budgeted board funded ARO liabilities - recognition		(\$60,794)		\$60,794	\$60,794		
Budgeted board funded ARO liabilities - remediation		\$0		\$0	\$0		
Estimated changes in Endowments	\$0		\$0	\$0	\$0		
Estimated unsupported debt principal repayment		\$0		\$0	\$0	\$0	\$0
Estimated reserve transfers (net)				\$0	\$0	\$0	\$0
Estimated assumptions/transfers of operations - capital lease addition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Estimated Balances for August 31, 2025	\$11,978,185	\$9,463,546	\$0	\$2,185,305	\$2,185,305	\$0	\$329,334
2025/26 Budget projections for:							
Budgeted surplus(deficit)	(\$952,333)			(\$952,333)	(\$952,333)		
Projected board funded tangible capital asset additions		\$500,000		(\$500,000)	(\$500,000)	\$0	\$0
Projected board funded ARO tangible capital asset additions		\$0		\$0	\$0	\$0	\$0
Budgeted disposal of unsupported tangible capital assets	\$0	\$0		\$0	\$0		\$0
Budgeted disposal of unsupported ARO tangible capital assets	\$0	\$0		\$0	\$0		\$0
Budgeted amortization of capital assets (expense)		(\$5,416,431)		\$5,416,431	\$5,416,431		
Budgeted capital revenue recognized - Alberta Education		\$658,224		(\$658,224)	(\$658,224)		
Budgeted capital revenue recognized - Alberta Infrastructure		\$4,343,063		(\$4,343,063)	(\$4,343,063)		
Budgeted capital revenue recognized - Other GOA		\$0		\$0	\$0		
Budgeted capital revenue recognized - Other sources		\$0		\$0	\$0		
Budgeted amortization of ARO tangible capital assets		(\$9,056)		\$9,056	\$9,056		
Budgeted amortization of supported ARO tangible capital assets		\$0		\$0	\$0		
Budgeted board funded ARO liabilities - recognition		(\$60,794)		\$60,794	\$60,794		
Budgeted board funded ARO liabilities - remediation		\$0		\$0	\$0		
Budgeted changes in Endowments	\$0		\$0	\$0	\$0		
Budgeted unsupported debt principal repayment		\$0		\$0	\$0		
Projected reserve transfers (net)				\$0	\$0	\$0	\$0
Projected assumptions/transfers of operations - capital lease addition	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Projected Balances for August 31, 2026	\$11,025,852	\$9,478,552	\$0	\$1,217,966	\$1,217,966	\$0	\$329,334

SCHEDULE OF USES FOR ACCUMULATED SURPLUSES AND RESERVES
for the Year Ending August 31

		Unrestricted Surplus Usage			Operating Reserves Usage			Capital Reserves Usage		
		Year Ended			Year Ended			Year Ended		
		31-Aug-2026	31-Aug-2027	30-Aug-2028	31-Aug-2026	31-Aug-2027	30-Aug-2028	31-Aug-2026	31-Aug-2027	30-Aug-2028
Projected opening balance		\$2,185,305	\$1,217,966	\$1,182,576	\$0	\$0	\$0	\$329,334	\$329,334	\$329,334
Projected excess of revenues over expenses (surplus only)	Explanation	\$0	\$0	\$0						
Budgeted disposal of board funded TCA and ARO TCA	Explanation	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
Budgeted amortization of capital assets (expense)	Explanation	\$5,425,487	\$5,425,487	\$5,425,487		\$0	\$0			
Budgeted capital revenue recognized, including ARO assets amortization	Explanation	(\$5,001,287)	(\$5,001,287)	(\$5,001,287)		\$0	\$0			
Budgeted changes in Endowments	Explanation	\$0	\$0	\$0		\$0	\$0			
Budgeted board funded ARO liabilities - recognition	Explanation	\$60,794	\$40,410	\$25,849		\$0	\$0			
Budgeted board funded ARO liabilities - remediation	Explanation	\$0	\$0	\$0		\$0	\$0			
Budgeted unsupported debt principal repayment	Explanation	\$0	\$0	\$0		\$0	\$0			
Projected reserves transfers (net)	Unsupported amortization to capital reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Projected assumptions/transfers of operations	Techonology asset renewal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Increase in (use of) school generated funds	Explanation	\$0	\$0	\$0		\$0	\$0		\$0	\$0
New school start-up costs	Explanation	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Decentralized school reserves	Explanation	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Non-recurring certificated remuneration	Grid creep, net salary increases	\$0	\$0	\$0		\$0	\$0			
Non-recurring non-certificated remuneration	Explanation	\$0	\$0	\$0		\$0	\$0			
Non-recurring contracts, supplies & services	Explanation	\$0	\$0	\$0		\$0	\$0			
Professional development, training & support	Explanation	\$0	\$0	\$0		\$0	\$0			
Transportation Expenses	Explanation	\$0	\$0	\$0		\$0	\$0			
Operations & maintenance	Shortfall in O&M funding	(\$952,333)	\$0	\$0		\$0	\$0			
English language learners	Explanation	\$0	\$0	\$0		\$0	\$0			
System Administration	Explanation	\$0	\$0	\$0		\$0	\$0			
OH&S / wellness programs	Explanation	\$0	\$0	\$0		\$0	\$0			
B & S administration organization / reorganization	Explanation	\$0	\$0	\$0		\$0	\$0			
Debt repayment	Explanation	\$0	\$0	\$0		\$0	\$0			
POM expenses	Explanation	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Non-salary related programming costs (explain)	Explanation	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - School building & land	Explanation	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Technology	Explanation	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Vehicle & transportation	Explanation	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Administration building	Explanation	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - POM building & equipment	Explanation	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Other (explain)	Explanation	\$0	\$0	\$0		\$0	\$0			
Capital costs - School land & building	Explanation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School modernization	Explanation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School modular & additions	Explanation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School building partnership projects	Explanation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Technology	Techonology asset renewal	(\$175,000)	(\$175,000)	(\$175,000)	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Vehicle & transportation	Explanation	(\$175,000)	(\$175,000)	(\$175,000)	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Administration building	Explanation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - POM building & equipment	Explanation	(\$30,000)	(\$30,000)	(\$30,000)	\$0	\$0	\$0	\$0	\$0	\$0
Capital Costs - Furniture & Equipment	Explanation	(\$120,000)	(\$120,000)	(\$120,000)	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Other	Explanation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Building leases	Explanation	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 1 - please use this row only if no other row is appropriate	Explanation	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 2 - please use this row only if no other row is appropriate	Explanation	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 3 - please use this row only if no other row is appropriate	Explanation	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 4 - please use this row only if no other row is appropriate	Explanation	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Estimated closing balance for operating contingency		\$1,217,966	\$1,182,576	\$1,132,625	\$0	\$0	\$0	\$329,334	\$329,334	\$329,334

Total surplus as a percentage of 2026 Expenses	0.017767333	0.017360956	1.68%
ASO as a percentage of 2026 Expenses	1.40%	1.36%	1.30%

**DETAILS OF RESERVES AND
MAXIMUM OPERATING RESERVE LIMIT EXEMPTION CRITERIA
for the Year Ending August 31, 2025**

This template is designed to provide information about your school jurisdiction's reserves and to assist you in determining if you need to submit a letter requesting an exemption to exceed the maximum limit of Operating Reserves to the Minister. It has been split in to two parts, Part 1: exemptions (Row 21 - 51) and Part 2: transfers between operating and capital reserves (Row 52 - 67).

Complete Part 1 if over 6% in cell B24. Check for flag in cell E27.

Part 1: As per the 2024/25 Funding Manual, a formal request for an exemption to exceed the 2024/25 maximum operating reserve must be approved by the board and submitted to the Minister. If a reserve request to exceed the limit is required, please submit your formal letter by November 30, 2025. This tab should be attached as a supplement to your formal request. School jurisdictions who are projecting their 2024/25 operating reserves to be over their 2024/25 maximum limit, which is based on 6% of school jurisdiction's 2023/24 total expenses, and intend to submit a formal 2024/25 exemption request must complete Section A (if a 2023/24 exemption request was made and Ministerial approved) and Section B, explaining the rationale for an exemption and demonstrating when operating reserves will be drawn down below 6% over the subsequent school years.

Complete Part 2 if projecting transfers between operating and capital reserves.

Part 2: If your school jurisdiction is projecting to transfer between operating and capital reserves for the 2024/25 and/or 2025/26 school year, please complete the section under Row 52. The transfer amounts reported should agree with the 'AOS' tab. Please note that a letter requesting Ministerial approval is required to transfer from Capital to Operating Reserves.

PART 1: EXEMPTIONS

		Amount
Estimated Accumulated Surplus/(Deficit) from Operations as at Aug. 31, 2025		\$ 2,185,305
Less: School Generated Funds in Operating Reserves (from 2023/24 AFS)		\$255,437
Estimated 2024/25 Operating Reserves	2.60%	\$1,929,868
Maximum 2024/25 Operating Reserve Limit	6.00%	\$ 4,459,469
Estimated 2024/25 Operating Reserves Over Maximum Limit		\$ (2,529,601)

SECTION A: 2023/24 EXEMPTION REQUEST

Cell E29 reports your school jurisdiction's 2023/24 Ministerial approval exemption amount over your 2023/24 maximum limit.

Cell E30 shows the school year you planned to return below the limit, as per your 2023/24 exemption approval.

If you've been approved for a 2023/24 exemption and will be requesting an exemption for 2024/25, please provide the following details below: Have you followed the drawdown plan from your 2023/24 exemption request? If yes, please outline what has been achieved. Please indicate the \$ figure amounts and initiatives.

If not, please explain any deviations from the original plan and the reasons for the changes.

Not Applicable

Not Applicable

SECTION B: (MAX LIMIT EXEMPTION CRITERIA)

Please provide **detailed rationale** and planned usage for operating reserves in excess of the 2024/25 maximum: \$ (2,529,601)

Please note that this does not constitute as a Ministerial request for approval. An exemption request letter submitted to the Minister is still required for an exemption for the 2024/25 school year.

Provide a detailed drawdown plan to illustrate how and when the reserve balance will be below 6.0%.

	2025/26	2026/27	2027/28	Additional Comments
Opening operating reserve balance	\$ 1,929,868	\$ 1,929,868	\$ 1,929,868	
[Itemized description for increase/(decrease) to reserves]				
[Itemized description for increase/(decrease) to reserves]				
[Itemized description for increase/(decrease) to reserves]				
[Itemized description for increase/(decrease) to reserves]				
[Itemized description for increase/(decrease) to reserves]				
[Itemized description for increase/(decrease) to reserves]				
	\$ 1,929,868	\$ 1,929,868	\$ 1,929,868	
	2.60%	2.60%	2.60%	

PART 2: TRANSFERS BETWEEN OPERATING AND CAPITAL RESERVES

Please report the projected amounts and detailed rationale for transfers between operating reserves and capital reserves for the 2024/25 and 2025/26 school year. The net transfer between operating and capital reserves should agree the amounts reported in the 'AOS' tab. (Note: Ministerial approval is required to transfer from Capital to Operating Reserves):

	2024-25	Detailed Rationale
Projected Transfer from Operating to Capital Reserves (Please enter a negative amount)	\$ -	
Projected Transfer from Capital to Operating Reserves (Please enter a positive amount)	\$ -	
Net Transfer Between Operating and Capital Reserves	\$ -	
	2025-26	Detailed Rationale
Projected Transfer from Operating to Capital Reserves (Please enter a negative amount)	\$ -	
Projected Transfer from Capital to Operating Reserves (Please enter a positive amount)	\$ -	
Net Transfer Between Operating and Capital Reserves	\$ -	

PROJECTED STUDENT STATISTICS
FULL TIME EQUIVALENT (FTE) ENROLLED STUDENTS

Budgeted **Actual** **Actual**
2025/2026 **2024/2025** **2023/2024**
 (Note 2)

Grades 1 to 12Eligible Funded Students:

Grades 1 to 9	3,528	3,375	3,141	Head count
Grades 10 to 12	651	621	532	Head count
Total	4,179	3,996	3,673	Grade 1 to 12 students eligible for base instruction funding from Alberta Education.
Percentage Change	4.6%	8.8%		High student population growth expected in Edmonton Area
<u>Other Students:</u>				
Total	8	8	8	Note 3
Total Net Enrolled Students	4,187	4,004	3,681	
Home Ed Students	6	6	17	Note 4
Total Enrolled Students, Grades 1-12	4,193	4,010	3,698	
Percentage Change	4.6%	8.4%		

Of the Eligible Funded Students:

Students with Severe Disabilities	95	87	72	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities	239	229	213	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.

EARLY CHILDHOOD SERVICES (ECS)

Eligible Funded Children	539	540	515	ECS children eligible for ECS base instruction funding from Alberta Education.
Other Children	2	2	2	ECS children not eligible for ECS base instruction funding from Alberta Education.
Total Enrolled Children - ECS	541	542	517	
Program Hours	950	950	950	Minimum program hours is 475 Hours
FTE Ratio	1.000	1.000	1.000	Actual hours divided by 950
FTE's Enrolled, ECS	541	542	517	
Percentage Change	-0.2%	4.8%		If +/- 3% variance change from 2024/25 budget, please provide explanation here.
Home Ed Students	3	3	2	Note 4
Total Enrolled Students, ECS	544	545	519	
Percentage Change	-0.2%	5.0%		

Of the Eligible Funded Children:

Students with Severe Disabilities (PUF)	30	27	24	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities	17	15	13	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.

NOTES:

- Enrolment is to be completed WHEREVER APPLICABLE and are 'as at September 30th' for each year.
- Budgeted enrolment is to be based on best information available at time of the 2025/2026 budget report preparation.
- Other Grade 1 to 12 students that are not eligible for base instruction funding from Alberta Education include First Nations students living on reserves for which tuition fee payments are made from Band or AANDC (Code 330), students younger than 5 1/2 or older than 20, and out-of-province and foreign students.
- Because they are funded separately, Home Education students are not included with total net enrolled students. Home Education Kindergartens, under ECS, do not apply to charter schools.

**PROJECTED STAFFING STATISTICS
FULL TIME EQUIVALENT (FTE) PERSONNEL**

	Budget 2025/2026		Actual 2024/2025		Actual 2023/2024		Notes
	Total	Union Staff	Total	Union Staff	Total	Union Staff	
CERTIFICATED STAFF							
School Based	325.0	325.0	291.6	291.6	264.5	264.5	Teacher certification required for performing functions at the school level.
Non-School Based	17.0	12.0	16.0	11.0	14.0	9.0	Teacher certification required for performing functions at the system/central office level.
Total Certificated Staff FTE	342.0	337.0	307.6	302.6	278.5	273.5	FTE for personnel possessing a valid Alberta teaching certificate or equivalency.
Percentage Change	11.2%		10.4%		22.8%		Responding to enrolment growth and complexity of classroom. Opening of a new school and addition of multiple grade levels
If an average standard cost is used, please disclose rate:	-		-		-		
Student F.T.E. per certificated Staff	13.85		14.81		15.14		

Certificated Staffing Change due to:

	-						
Enrolment Change	22.4						Opening of a new school and addition of multiple grade levels in 4 schools, complexity of classroom
Other Factors	12.0						
Total Change	34.4	-					Year-over-year change in Certificated FTE

Breakdown, where total change is Negative:

Continuous contracts terminated	-						FTEs
Non-permanent contracts not being renewed	-	-					FTEs
Other (retirement, attrition, etc.)	-	-					
Total Negative Change in Certificated FTEs	-	-					Breakdown required where year-over-year total change in Certificated FTE is 'negative' only.

Please note that the information in the section below only includes Certificated Number of Teachers (not FTEs):

Certificated Number of Teachers

Permanent - Full time	232.0	227.0	216.0	211.0	197.0	195.0
Permanent - Part time	13.0	13.0	12.0	12.0	14.0	14.0
Probationary - Full time	82.0	82.0	64.0	64.0	55.0	52.0
Probationary - Part time	6.0	6.0	13.0	13.0	17.0	7.0
Temporary - Full time	17.0	17.0	11.0	11.0	16.0	16.0
Temporary - Part time	2.0	2.0	4.0	4.0	3.0	3.0

NON-CERTIFICATED STAFF

Instructional - Education Assistants	113.1	113.1	101.3	101.3	86.0	86.0	Personnel support students as part of a multidisciplinary team with teachers and other support personnel to provide meaningful instruction
Instructional - Other non-certificated instruction	52.0	35.5	49.4	31.4	48.2	29.5	Personnel providing instruction support for schools under 'Instruction' program areas other than EAs
Operations & Maintenance	41.5	33.0	38.4	29.9	36.1	28.3	Personnel providing support to maintain school facilities
Transportation - Bus Drivers Employed	-	-	-	-	-	-	Bus drivers employed, but not contracted
Transportation - Other Staff	4.8	-	4.8	-	4.3	-	Other personnel providing direct support to the transportation of students to and from school other than bus drivers employed
Other	11.8	-	11.3	-	10.0	-	Personnel in System Admin. and External service areas.
Total Non-Certificated Staff FTE	223.1	181.6	205.1	162.6	184.4	143.7	FTE for personnel not possessing a valid Alberta teaching certificate or equivalency.
Percentage Change	8.8%		11.2%		21.0%		

Explanation of Changes to Non-Certificated Staff:

Enrolment increase as well as the addition of a new school and several grade levels

Additional Information

Are non-certificated staff subject to a collective agreement?

Yes

Please provide terms of contract for 2024/25 and future years for non-certificated staff subject to a collective agreement along with the number of qualifying staff FTE's.

Support staff contract Sept 1, 2024 to August 31, 2028. 149 FTE / Custodial staff contract Sept 1, 2024 to August 31, 2028. 33 FTE

School Jurisdiction Code: 8040

System Admin Expense Limit %	
8040 The Greater North Central Francopho	4.02%