

**AUDITED  
FINANCIAL STATEMENTS  
FOR THE YEAR ENDED AUGUST 31, 2021**  
[Education Act, Sections 139, 140, 244]

**8040 The Greater North Central Francophone Education Region**

Legal Name of School Jurisdiction

**301 8627 91 Street NW Edmonton AB T5C 3N1**

Mailing Address

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Contact Numbers and Email Address

**SCHOOL JURISDICTION MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING**

The financial statements of 8040 The Greater North Central Francophone Education Region presented to Alberta Education have been prepared by school jurisdiction management which has responsibility for their preparation, integrity and objectivity. The financial statements, including notes, have been prepared in accordance with Canadian Public Sector Accounting Standards and follow format prescribed by Alberta Education.

In fulfilling its reporting responsibilities, management has maintained internal control systems and procedures designed to provide reasonable assurance that the school jurisdiction's assets are safeguarded, that transactions are executed in accordance with appropriate authorization and that accounting records may be relied upon to properly reflect the school jurisdiction's transactions. The effectiveness of the control systems is supported by the selection and training of qualified personnel, an organizational structure that provides an appropriate division of responsibility and a strong system of budgetary control.

***Board of Trustees Responsibility***

The ultimate responsibility for the financial statements lies with the Board of Trustees. The Board reviewed the audited financial statements with management in detail and approved the financial statements for release.

***External Auditors***

The Board appoints external auditors to audit the financial statements and meets with the auditors to review their findings. The external auditors were given full access to school jurisdiction records.

***Declaration of Management and Board Chair***

To the best of our knowledge and belief, these financial statements reflect, in all material respects, the financial position, results of operations, remeasurement gains and losses, changes in net financial assets (debt), and cash flows for the year in accordance with Canadian Public Sector Accounting Standards.

**BOARD CHAIR**

Ms. Tanya Saumure  
Name

  
Signature

**SUPERINTENDENT**

Mr. Robert Lessard  
Name

  
Signature

**SECRETARY-TREASURER OR TREASURER**

Mr. Marc Labonté  
Name

  
Signature

November 24, 2021  
Board-approved Release Date

c.c. ALBERTA EDUCATION, Financial Reporting & Accountability Branch  
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## INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees of The Greater North Central Francophone Education Region:

### *Opinion*

We have audited the accompanying financial statements of The Greater North Central Francophone Education Region, which comprise the statement of financial position as at August 31, 2021, and the statements of operations, cash flows, and change in net financial assets, and the supporting schedules for the year then ended, along with a summary of significant accounting policies and other explanatory information.

In our opinion, the financial statements present fairly, in all material respects, the financial position of The Greater North Central Francophone Education Region as at August 31, 2021, and its financial performance and its cash flows for the year ended in accordance with Canadian Public Sector Accounting Standards.

### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of The Greater North Central Francophone Education Region in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Responsibilities of Management and Those Charged with Governance for the Schedule*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.


In preparing the financial statements, management is responsible for assessing The Greater North Central Francophone Education Region's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate The Greater North Central Francophone Education Region or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing The Greater North Central Francophone Education Region's financial reporting process.

### *Auditor's Responsibilities for the Audit of the Schedule*

Our objectives are to obtain reasonable assurance about whether the Schedule as a whole is free from material misstatements, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement





when it exists. Misstatements can arise from fraud or error and are considered material if individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of The Greater North Central Francophone Education Region's internal control.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on The Greater North Central Francophone Education Region's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause The Greater North Central Francophone Education Region to cease to continue as a going concern.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates, if any, and related disclosures made by management.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate to those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Edmonton, AB  
November 24, 2021



**Bergeron & Co. Chartered Professional Accountants**

**STATEMENT OF FINANCIAL POSITION**  
As at August 31, 2021 (in dollars)

		2021	2020
<b>FINANCIAL ASSETS</b>			
Cash and cash equivalents	(Schedule 5; Note 3)	\$ 6,246,167	\$ 9,712,997
Accounts receivable (net after allowances)	(Note 4)	\$ 2,591,424	\$ 3,029,292
Portfolio investments			
Operating	(Schedule 5; Note 5)	\$ 700,000	\$ -
Endowments	(Schedules 1 & 5)	\$ -	\$ -
Inventories for resale		\$ -	\$ -
Other financial assets		\$ -	\$ -
<b>Total financial assets</b>		<b>\$ 9,537,591</b>	<b>\$ 12,742,289</b>
<b>LIABILITIES</b>			
Bank indebtedness	(Note 6)	\$ -	\$ -
Accounts payable and accrued liabilities	(Note 7)	\$ 3,156,688	\$ 3,894,338
Unspent deferred contributions	(Schedule 2)	\$ 4,156,293	\$ 4,865,188
Employee future benefits liabilities		\$ -	\$ 158,168
Environmental liabilities		\$ -	\$ -
Other liabilities		\$ -	\$ -
Debt			
Supported: Debentures		\$ -	\$ -
Unsupported: Debentures		\$ -	\$ -
Mortgages and capital loans		\$ -	\$ -
Capital leases		\$ -	\$ -
<b>Total liabilities</b>		<b>\$ 7,312,981</b>	<b>\$ 8,917,694</b>
<b>Net financial assets</b>		<b>\$ 2,224,610</b>	<b>\$ 3,824,595</b>
<b>NON-FINANCIAL ASSETS</b>			
Tangible capital assets	(Schedule 6)	\$ 76,886,213	\$ 76,491,750
Inventory of supplies	(Note 9)	\$ -	\$ 46,643
Prepaid expenses	(Note 10)	\$ 701,874	\$ 552,737
Other non-financial assets		\$ -	\$ -
<b>Total non-financial assets</b>		<b>\$ 77,588,087</b>	<b>\$ 77,091,130</b>
<b>Net assets before spent deferred capital contributions</b>		<b>\$ 79,812,697</b>	<b>\$ 80,915,725</b>
Spent deferred capital contributions	(Schedule 2)	\$ 69,259,867	\$ 69,406,086
<b>Net assets</b>		<b>\$ 10,552,830</b>	<b>\$ 11,509,639</b>
<b>Net assets</b>	Note 11		
Accumulated surplus (deficit)	(Schedule 1)	\$ 10,552,833	\$ 11,509,638
Accumulated remeasurement gains (losses)		\$ -	\$ -
		<b>\$ 10,552,833</b>	<b>\$ 11,509,638</b>
<b>Contractual rights</b>			
<b>Contingent assets</b>			
<b>Contractual obligations</b>	(Note 12)		
<b>Contingent liabilities</b>	(Note 13)		

The accompanying notes and schedules are part of these financial statements.

**STATEMENT OF OPERATIONS**  
For the Year Ended August 31, 2021 (in dollars)

	Budget 2021	Actual 2021	Actual 2020
<b>REVENUES</b>			
Government of Alberta	\$ 53,838,797	\$ 55,918,531	\$ 52,662,246
Federal Government and other government grants	\$ 2,631,536	\$ 3,166,012	\$ 1,846,987
Property taxes	\$ -	\$ -	\$ -
Fees (Schedule 8)	\$ 750,000	\$ 47,714	\$ 372,948
Sales of services and products	\$ 175,000	\$ 61,180	\$ 107,037
Investment income	\$ 70,000	\$ 111,709	\$ 75,780
Donations and other contributions	\$ 470,000	\$ 145,340	\$ 442,113
Other revenue	\$ 225,000	\$ 197,336	\$ 179,276
<b>Total revenues</b>	<b>\$ 58,160,333</b>	<b>\$ 59,647,822</b>	<b>\$ 55,686,387</b>
<b>EXPENSES</b>			
Instruction - Pre Kindergarten	\$ 594,705	\$ 502,483	\$ 525,000
Instruction - Kindergarten to Grade 12	\$ 40,233,535	\$ 40,425,585	\$ 38,162,186
Operations and maintenance (Schedule 4)	\$ 9,030,239	\$ 10,727,330	\$ 8,745,960
Transportation	\$ 6,586,590	\$ 6,545,155	\$ 5,231,557
System administration	\$ 2,315,264	\$ 2,404,074	\$ 2,148,174
External services	\$ -	\$ -	\$ 135,203
<b>Total expenses</b>	<b>\$ 58,760,333</b>	<b>\$ 60,604,627</b>	<b>\$ 54,948,080</b>
<b>Annual operating surplus (deficit)</b>	<b>\$ (600,000)</b>	<b>\$ (956,805)</b>	<b>\$ 738,307</b>
Endowment contributions and reinvested income	\$ -	\$ -	\$ -
<b>Annual surplus (deficit)</b>	<b>\$ (600,000)</b>	<b>\$ (956,805)</b>	<b>\$ 738,307</b>
<b>Accumulated surplus (deficit) at beginning of year</b>	<b>\$ 11,509,638</b>	<b>\$ 11,509,638</b>	<b>\$ 10,771,331</b>
<b>Accumulated surplus (deficit) at end of year</b>	<b>\$ 10,909,638</b>	<b>\$ 10,552,833</b>	<b>\$ 11,509,638</b>

The accompanying notes and schedules are part of these financial statements.

**STATEMENT OF CASH FLOWS**  
For the Year Ended August 31, 2021 (in dollars)

	2021	2020
<b>CASH FLOWS FROM:</b>		
<b>A. OPERATING TRANSACTIONS</b>		
Annual surplus (deficit)	\$ (956,805)	\$ 738,307
Add (Deduct) items not affecting cash:		
Amortization of tangible capital assets	\$ 2,841,011	\$ 2,411,932
Net (gain)/loss on disposal of tangible capital assets	\$ (800)	\$ (1,900)
Transfer of tangible capital assets (from)/to other entities	\$ -	\$ (407,080)
(Gain)/Loss on sale of portfolio investments	\$ -	\$ -
Spent deferred capital recognized as revenue	\$ (2,520,198)	\$ (1,992,716)
Deferred capital revenue write-down / adjustment	\$ -	\$ -
Increase/(Decrease) in employee future benefit liabilities	\$ (158,168)	\$ (21,532)
Donations in kind	\$ -	\$ -
	\$ (794,960)	\$ 727,011
(Increase)/Decrease in accounts receivable	\$ 437,868	\$ 1,700,673
(Increase)/Decrease in inventories for resale	\$ -	\$ -
(Increase)/Decrease in other financial assets	\$ -	\$ -
(Increase)/Decrease in inventory of supplies	\$ 46,643	\$ (46,943)
(Increase)/Decrease in prepaid expenses	\$ (149,137)	\$ 27,974
(Increase)/Decrease in other non-financial assets	\$ -	\$ -
Increase/(Decrease) in accounts payable, accrued and other liabilities	\$ (737,650)	\$ (417,613)
Increase/(Decrease) in unspent deferred contributions	\$ (708,895)	\$ 691,105
Increase/(Decrease) in environmental liabilities	\$ -	\$ -
Other - Tangible capital assets included in accounts payable and accounts receivable	\$ (415,494)	\$ (1,362,841)
<b>Total cash flows from operating transactions</b>	<b>\$ (2,321,625)</b>	<b>\$ 1,319,666</b>
<b>B. CAPITAL TRANSACTIONS</b>		
Acquisition of tangible capital assets	\$ (3,180,611)	\$ (11,165,928)
Net proceeds from disposal of unsupported capital assets	\$ 800	\$ 1,900
Other - Tangible capital assets included in accounts payable and accounts receivable	\$ 415,494	\$ 1,362,841
<b>Total cash flows from capital transactions</b>	<b>\$ (2,764,317)</b>	<b>\$ (9,801,187)</b>
<b>C. INVESTING TRANSACTIONS</b>		
Purchases of portfolio investments	\$ (700,000)	\$ -
Proceeds on sale of portfolio investments	\$ -	\$ -
Other (Describe)	\$ -	\$ -
Other (describe)	\$ -	\$ -
<b>Total cash flows from investing transactions</b>	<b>\$ (700,000)</b>	<b>\$ -</b>
<b>D. FINANCING TRANSACTIONS</b>		
Debt issuances	\$ -	\$ -
Debt repayments	\$ -	\$ -
Increase (decrease) in spent deferred capital contributions	\$ 2,319,112	\$ 11,313,986
Capital lease issuances	\$ -	\$ -
Capital lease payments	\$ -	\$ -
Other (describe)	\$ -	\$ -
Other (describe)	\$ -	\$ -
<b>Total cash flows from financing transactions</b>	<b>\$ 2,319,112</b>	<b>\$ 11,313,986</b>
<b>Increase (decrease) in cash and cash equivalents</b>	<b>\$ (3,466,830)</b>	<b>\$ 2,832,465</b>
<b>Cash and cash equivalents, at beginning of year</b>	<b>\$ 9,712,997</b>	<b>\$ 6,880,532</b>
<b>Cash and cash equivalents, at end of year</b>	<b>\$ 6,246,167</b>	<b>\$ 9,712,997</b>

The accompanying notes and schedules are part of these financial statements.

## STATEMENT OF CHANGE IN NET FINANCIAL ASSETS

For the Year Ended August 31, 2021 (in dollars)

	Budget 2021	2021	2020
Annual surplus (deficit)	\$ -	\$ (956,805)	\$ 738,307
Effect of changes in tangible capital assets			
Acquisition of tangible capital assets	\$ -	\$ (3,180,611)	\$ (11,165,928)
Amortization of tangible capital assets	\$ -	\$ 2,841,011	\$ 2,411,932
Net (gain)/loss on disposal of tangible capital assets	\$ -	\$ (800)	\$ (1,900)
Net proceeds from disposal of unsupported capital assets	\$ -	\$ 800	\$ 1,900
Write-down carrying value of tangible capital assets	\$ -	\$ -	\$ -
Transfer of tangible capital assets (from)/to other entities	\$ -	\$ (54,867)	\$ (407,080)
Other changes	\$ -	\$ -	\$ -
Total effect of changes in tangible capital assets	\$ -	\$ (394,467)	\$ (9,161,076)
Acquisition of inventory of supplies	\$ -	\$ 46,643	\$ (46,643)
Consumption of inventory of supplies	\$ -	\$ -	\$ -
(Increase)/Decrease in prepaid expenses	\$ -	\$ (149,137)	\$ 27,974
(Increase)/Decrease in other non-financial assets	\$ -	\$ -	\$ -
Net remeasurement gains and (losses)	\$ -	\$ -	\$ -
Change in spent deferred capital contributions (Schedule 2)		\$ (146,219)	\$ 9,321,270
Other changes	\$ -	\$ -	\$ -
Increase (decrease) in net financial assets	\$ -	\$ (1,599,985)	\$ 879,832
Net financial assets at beginning of year	\$ -	\$ 3,824,595	\$ 2,944,763
Net financial assets at end of year	\$ -	\$ 2,224,610	\$ 3,824,595

The accompanying notes and schedules are part of these financial statements.



**STATEMENT OF REMEASUREMENT GAINS AND LOSSES**

For the Year Ended August 31, 2021 (in dollars)

	2021	2020
Unrealized gains (losses) attributable to:		
Portfolio investments	\$ -	\$ -
	\$ -	\$ -
Other	\$ -	\$ -
Amounts reclassified to the statement of operations:		
Portfolio investments	\$ -	\$ -
	\$ -	\$ -
Other	\$ -	\$ -
Other Adjustment (Describe)	\$ -	\$ -
Net remeasurement gains (losses) for the year	\$ -	\$ -
Accumulated remeasurement gains (losses) at beginning of year	\$ -	\$ -
Accumulated remeasurement gains (losses) at end of year	\$ -	\$ -

The accompanying notes and schedules are part of these financial statements.

**SCHEDULE 1**

**SCHEDULE OF NET ASSETS**  
For the Year Ended August 31, 2021 (in dollars)

School Jurisdiction Code:

8040

	NET ASSETS	ACCUMULATED REMEASUREMENT GAINS (LOSSES)	ACCUMULATED SURPLUS (DEFICIT)	INVESTMENT IN TANGIBLE CAPITAL ASSETS	ENDOWMENTS	UNRESTRICTED SURPLUS	INTERNALLY RESTRICTED	
							TOTAL OPERATING RESERVES	TOTAL CAPITAL RESERVES
Balance at August 31, 2020	\$ 11,509,638	\$ -	\$ 11,509,638	\$ 7,085,665	\$ -	\$ 3,514,973	\$ -	\$ 909,000
Prior period adjustments:								
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Adjusted Balance, August 31, 2020	\$ 11,509,638	\$ -	\$ 11,509,638	\$ 7,085,665	\$ -	\$ 3,514,973	\$ -	\$ 909,000
Operating surplus (deficit)	\$ (956,805)		\$ (956,805)			\$ (956,805)		
Board funded tangible capital asset additions				\$ 861,500		\$ (861,500)	\$ -	\$ -
Disposal of unsupported tangible capital assets or board funded portion of supported	\$ -		\$ -	\$ -		\$ -		\$ -
Write-down of unsupported tangible capital assets or board funded portion of supported	\$ -		\$ -	\$ -		\$ -		\$ -
Net remeasurement gains (losses) for the year	\$ -	\$ -						
Endowment expenses & disbursements	\$ -		\$ -		\$ -	\$ -		
Endowment contributions	\$ -		\$ -		\$ -	\$ -		
Reinvested endowment income	\$ -		\$ -		\$ -	\$ -		
Direct credits to accumulated surplus (Describe)	\$ -		\$ -		\$ -	\$ -		\$ -
Amortization of tangible capital assets	\$ -		\$ -	\$ (2,841,011)		\$ 2,841,011		
Capital revenue recognized	\$ -			\$ 2,520,198		\$ (2,520,198)		
Debt principal repayments (unsupported)	\$ -			\$ -		\$ -		
Additional capital debt or capital leases	\$ -			\$ -		\$ -		
Net transfers to operating reserves	\$ -					\$ -	\$ -	
Net transfers from operating reserves	\$ -					\$ -	\$ -	
Net transfers to capital reserves	\$ -					\$ -		\$ -
Net transfers from capital reserves	\$ -					\$ 200,000		\$ (200,000)
Other Changes	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Changes	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balance at August 31, 2021	\$ 10,552,833	\$ -	\$ 10,552,833	\$ 7,626,352	\$ -	\$ 2,217,481	\$ -	\$ 709,000

**SCHEDULE 1**

**SCHEDULE OF NET ASSETS**  
**For the Year Ended August 31, 2021 (in dollars)**

	INTERNALLY RESTRICTED RESERVES BY PROGRAM										
	School & Instruction Related		Operations & Maintenance		System Administration		Transportation		External Services		
	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	
Balance at August 31, 2020	\$ -	\$ -	\$ -	\$ 909,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Prior period adjustments:											
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Adjusted Balance, August 31, 2020	\$ -	\$ -	\$ -	\$ 909,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating surplus (deficit)											
Board funded tangible capital asset additions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Disposal of unsupported tangible capital assets or board funded portion of supported		\$ -		\$ -		\$ -		\$ -		\$ -	
Write-down of unsupported tangible capital assets or board funded portion of supported		\$ -		\$ -		\$ -		\$ -		\$ -	
Net remeasurement gains (losses) for the year											
Endowment expenses & disbursements											
Endowment contributions											
Reinvested endowment income											
Direct credits to accumulated surplus (Describe)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Amortization of tangible capital assets											
Capital revenue recognized											
Debt principal repayments (unsupported)											
Additional capital debt or capital leases											
Net transfers to operating reserves	\$ -		\$ -		\$ -		\$ -		\$ -		
Net transfers from operating reserves	\$ -		\$ -		\$ -		\$ -		\$ -		
Net transfers to capital reserves		\$ -		\$ -		\$ -		\$ -		\$ -	
Net transfers from capital reserves		\$ -		\$ (200,000)		\$ -		\$ -		\$ -	
Other Changes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Changes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Balance at August 31, 2021	\$ -	\$ -	\$ -	\$ 709,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

SCHEDULE OF DEFERRED CONTRIBUTIONS  
(EXTERNALLY RESTRICTED CONTRIBUTIONS ONLY)  
For the Year Ended August 31, 2021 (in dollars)

	Alberta Education				Other GoA Ministries					
	IMR	CMR	Safe Return to Class	Others	Total Education	Alberta Infrastructure	Children's Services	Health	Other GoA Ministries	Total Other GoA Ministries
Deferred Operating Contributions (DOC)										
Balance at August 31, 2020	\$ 3,124,713	\$ -	\$ -	\$ 220,923	\$ 3,345,636	\$ 234,148	\$ -	\$ -	\$ -	\$ 234,148
Prior period adjustments - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Adjusted ending balance August 31, 2020	\$ 3,124,713	\$ -	\$ -	\$ 220,923	\$ 3,345,636	\$ 234,148	\$ -	\$ -	\$ -	\$ 234,148
Received during the year (excluding investment income)	\$ 475,375	\$ -	\$ 1,390,900	\$ 198,096	\$ 2,064,371	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer (to) grant/donation revenue (excluding investment income)	\$ (356,528)	\$ -	\$ (1,390,900)	\$ (396,946)	\$ (2,144,374)	\$ (52,166)	\$ -	\$ -	\$ -	\$ (52,166)
Investment earnings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Received during the year	\$ 17,888	\$ -	\$ -	\$ -	\$ 17,888	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred to investment income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from UDCC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred directly (to) SDCC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (97,764)	\$ -	\$ -	\$ -	\$ (97,764)
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DOC closing balance at August 31, 2021	\$ 3,261,448	\$ -	\$ -	\$ 22,073	\$ 3,283,521	\$ 84,218	\$ -	\$ -	\$ -	\$ 84,218
Unspent Deferred Capital Contributions (UDCC)										
Balance at August 31, 2020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,650	\$ -	\$ -	\$ -	\$ 25,650
Prior period adjustments - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Adjusted ending balance August 31, 2020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,650	\$ -	\$ -	\$ -	\$ 25,650
Received during the year (excluding investment income)	\$ -	\$ 1,318,385	\$ -	\$ -	\$ 1,318,385	\$ -	\$ -	\$ -	\$ -	\$ -
UDCC Receivable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,018	\$ -	\$ -	\$ -	\$ 180,018
Transfer (to) grant/donation revenue (excluding investment income)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Investment earnings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Received during the year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred to investment income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds on disposition of supported capital/ insurance proceeds (and related interest)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from (to) DOC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from (to) SDCC	\$ -	\$ (882,324)	\$ -	\$ -	\$ (882,324)	\$ (205,668)	\$ -	\$ -	\$ -	\$ (205,668)
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
UDCC closing balance at August 31, 2021	\$ -	\$ 436,061	\$ -	\$ -	\$ 436,061	\$ -	\$ -	\$ -	\$ -	\$ -
Total Unspent Deferred Contributions at August 31, 2021	\$ 3,261,448	\$ 436,061	\$ -	\$ 22,073	\$ 3,719,582	\$ 84,218	\$ -	\$ -	\$ -	\$ 84,218
Spent Deferred Capital Contributions (SDCC)										
Balance at August 31, 2020	\$ 1,126,013	\$ 1,973,277	\$ -	\$ -	\$ 3,099,290	\$ 66,199,613	\$ -	\$ -	\$ -	\$ 66,199,613
Prior period adjustments - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Adjusted ending balance August 31, 2020	\$ 1,126,013	\$ 1,973,277	\$ -	\$ -	\$ 3,099,290	\$ 66,199,613	\$ -	\$ -	\$ -	\$ 66,199,613
Donated tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Alberta Infrastructure managed projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,867	\$ -	\$ -	\$ -	\$ 54,867
Transferred from DOC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97,764	\$ -	\$ -	\$ -	\$ 97,764
Transferred from UDCC	\$ -	\$ 882,324	\$ -	\$ -	\$ 882,324	\$ 205,668	\$ -	\$ -	\$ -	\$ 205,668
Amounts recognized as revenue (Amortization of SDCC)	\$ (109,932)	\$ (160,236)	\$ -	\$ -	\$ (270,168)	\$ (2,250,030)	\$ -	\$ -	\$ -	\$ (2,250,030)
Disposal of supported capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SDCC closing balance at August 31, 2021	\$ 1,016,081	\$ 2,695,365	\$ -	\$ -	\$ 3,711,446	\$ 64,307,882	\$ -	\$ -	\$ -	\$ 64,307,882

	Other Sources				Total
	Gov't of Canada	Donations and grants from others	Other	Total other sources	
<b>Deferred Operating Contributions (DOC)</b>					
Balance at August 31, 2020	\$ -	\$ -	\$ -	\$ -	\$ 3,579,784
Prior period adjustments - please explain:	-	-	-	-	\$ -
Adjusted ending balance August 31, 2020	\$ -	\$ -	\$ -	\$ -	\$ 3,579,784
Received during the year (excluding investment income)	\$ -	\$ -	\$ 59,157	\$ 59,157	\$ 2,123,528
Transfer (to) grant/donation revenue (excluding investment income)	\$ -	\$ -	\$ -	\$ -	\$ (2,196,540)
Investment earnings	\$ -	\$ -	\$ -	\$ -	\$ -
Received during the year	\$ -	\$ -	\$ -	\$ -	\$ 17,888
Transferred to investment income	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from UDCC	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred directly (to) SDOC	\$ -	\$ -	\$ -	\$ -	\$ (97,764)
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -
DOC closing balance at August 31, 2021	\$ -	\$ -	\$ 59,157	\$ 59,157	\$ 3,426,896
<b>Unspent Deferred Capital Contributions (UDCC)</b>					
Balance at August 31, 2020	\$ 1,259,754	\$ -	\$ -	\$ 1,259,754	\$ 1,285,404
Prior period adjustments - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -
Adjusted ending balance August 31, 2020	\$ 1,259,754	\$ -	\$ -	\$ 1,259,754	\$ 1,285,404
Received during the year (excluding investment income)	\$ 166,938	\$ -	\$ -	\$ 166,938	\$ 1,485,323
UDCC Receivable	\$ -	\$ -	\$ -	\$ -	\$ 180,018
Transfer (to) grant/donation revenue (excluding investment income)	\$ -	\$ -	\$ -	\$ -	\$ -
Investment earnings	\$ -	\$ -	\$ -	\$ -	\$ -
Received during the year	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred to investment income	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds on disposition of supported capital/ insurance proceeds (and related interest)	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from (to) DOC	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred from (to) SDOC	\$ (1,133,356)	\$ -	\$ -	\$ (1,133,356)	\$ (2,221,348)
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -
UDCC closing balance at August 31, 2021	\$ 293,336	\$ -	\$ -	\$ 293,336	\$ 729,397
Total Unspent Deferred Contributions at August 31, 2021	\$ 293,336	\$ -	\$ 59,157	\$ 352,493	\$ 4,156,293
<b>Spent Deferred Capital Contributions (SDCC)</b>					
Balance at August 31, 2020	\$ 107,183	\$ -	\$ -	\$ 107,183	\$ 69,406,086
Prior period adjustments - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -
Adjusted ending balance August 31, 2020	\$ 107,183	\$ -	\$ -	\$ 107,183	\$ 69,406,086
Donated tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -
Alberta Infrastructure managed projects	\$ -	\$ -	\$ -	\$ -	\$ 54,867
Transferred from DOC	\$ -	\$ -	\$ -	\$ -	\$ 97,764
Transferred from UDCC	\$ 1,133,356	\$ -	\$ -	\$ 1,133,356	\$ 2,221,348
Amounts recognized as revenue (Amortization of SDOC)	\$ -	\$ -	\$ -	\$ -	\$ (2,520,198)
Disposal of supported capital assets	\$ -	\$ -	\$ -	\$ -	\$ -
Transferred (to) from others - please explain:	\$ -	\$ -	\$ -	\$ -	\$ -
SDCC closing balance at August 31, 2021	\$ 1,240,539	\$ -	\$ -	\$ 1,240,539	\$ 69,259,867



**SCHEDULE OF PROGRAM OPERATIONS**  
for the Year Ended August 31, 2021 (in dollars)

REVENUES	2021						2020	
	Instruction		Operations and Maintenance	Transportation	System Administration	External Services	TOTAL	TOTAL
	Pre Kindergarten	Kindergarten to Grade 12						
(1) Alberta Education	\$ 488,644	\$ 36,429,456	\$ 7,262,136	\$ 6,694,090	\$ 2,262,492	\$ -	\$ 53,136,818	\$ 49,984,879
(2) Alberta Infrastructure	\$ -	\$ 98,717	\$ 2,319,682	\$ -	\$ -	\$ -	\$ 2,418,399	\$ 2,292,732
(3) Other - Government of Alberta	\$ -	\$ 363,314	\$ -	\$ -	\$ -	\$ -	\$ 363,314	\$ 384,635
(4) Federal Government and First Nations	\$ -	\$ 2,909,287	\$ -	\$ -	\$ 133,766	\$ -	\$ 3,043,053	\$ 1,786,074
(5) Other Alberta school authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(6) Out of province authorities	\$ -	\$ 106,212	\$ -	\$ 16,747	\$ -	\$ -	\$ 122,959	\$ 60,913
(7) Alberta municipalities-special tax levies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(8) Property taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(9) Fees	\$ -	\$ 47,714	\$ -	\$ -	\$ -	\$ -	\$ 47,714	\$ 372,948
(10) Sales of services and products	\$ 13,839	\$ 47,341	\$ -	\$ -	\$ -	\$ -	\$ 61,180	\$ 107,037
(11) Investment income	\$ -	\$ 73,703	\$ 32,964	\$ 3,079	\$ 1,963	\$ -	\$ 111,709	\$ 75,780
(12) Gifts and donations	\$ -	\$ 139,240	\$ -	\$ -	\$ -	\$ -	\$ 139,240	\$ 154,759
(13) Rental of facilities	\$ -	\$ -	\$ 164,536	\$ -	\$ 32,000	\$ -	\$ 196,536	\$ 177,376
(14) Fundraising	\$ -	\$ 6,100	\$ -	\$ -	\$ -	\$ -	\$ 6,100	\$ 287,354
(15) Gains on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ 800	\$ -	\$ 800	\$ 1,900
(16) Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(17) TOTAL REVENUES	\$ 502,483	\$ 40,221,084	\$ 9,779,318	\$ 6,713,916	\$ 2,431,021	\$ -	\$ 59,647,822	\$ 55,686,387
<b>EXPENSES</b>								
(18) Certificated salaries	\$ 48,648	\$ 24,532,176	\$ -	\$ -	\$ 340,932	\$ -	\$ 24,921,756	\$ 23,760,921
(19) Certificated benefits	\$ 5,923	\$ 5,656,058	\$ -	\$ -	\$ 46,614	\$ -	\$ 5,708,595	\$ 5,475,175
(20) Non-certificated salaries and wages	\$ 208,042	\$ 5,717,986	\$ 2,044,778	\$ 215,153	\$ 939,877	\$ -	\$ 9,125,836	\$ 7,475,182
(21) Non-certificated benefits	\$ 46,532	\$ 1,354,135	\$ 454,504	\$ 52,271	\$ 191,356	\$ -	\$ 2,098,798	\$ 1,808,429
(22) SUB - TOTAL	\$ 309,145	\$ 37,260,355	\$ 2,499,282	\$ 267,424	\$ 1,518,779	\$ -	\$ 41,854,985	\$ 38,519,707
(23) Services, contracts and supplies	\$ 193,338	\$ 2,888,033	\$ 5,671,560	\$ 6,276,168	\$ 874,989	\$ -	\$ 15,904,088	\$ 14,014,251
(24) Amortization of supported tangible capital assets	\$ -	\$ 98,716	\$ 2,421,482	\$ -	\$ -	\$ -	\$ 2,520,198	\$ 1,992,716
(25) Amortization of unsupported tangible capital assets	\$ -	\$ 177,649	\$ 134,944	\$ 1,563	\$ 6,657	\$ -	\$ 320,813	\$ 419,216
(26) Supported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(27) Unsupported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(28) Other interest and finance charges	\$ -	\$ 832	\$ 62	\$ -	\$ 3,649	\$ -	\$ 4,543	\$ 2,190
(29) Losses on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(30) Other expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(31) TOTAL EXPENSES	\$ 502,483	\$ 40,425,585	\$ 10,727,330	\$ 6,545,155	\$ 2,404,074	\$ -	\$ 60,604,627	\$ 54,948,080
(32) OPERATING SURPLUS (DEFICIT)	\$ -	\$ (204,501)	\$ (948,012)	\$ 168,761	\$ 26,947	\$ -	\$ (956,805)	\$ 738,307

**SCHEDULE OF OPERATIONS AND MAINTENANCE**  
for the Year Ended August 31, 2021 (in dollars)

EXPENSES	Custodial	Maintenance	Utilities and Telecomm.	Expensed IMR/CMR, Modular Unit Relocations & Lease Payments	Facility Planning & Operations Administration	Unsuppoted Amortization & Other Expenses	Supported Capital & Debt Services	2021 TOTAL Operations and Maintenance	2020 TOTAL Operations and Maintenance
Non-certificated salaries and wages	\$ 1,597,278	\$ 211,433	\$ -	\$ -	\$ 236,067			\$ 2,044,778	\$ 1,619,415
Non-certificated benefits	\$ 357,931	\$ 42,470	\$ -	\$ -	\$ 54,103			\$ 454,504	\$ 362,041
<b>SUB-TOTAL REMUNERATION</b>	\$ 1,955,209	\$ 253,903	\$ -	\$ -	\$ 290,170			\$ 2,499,282	\$ 1,981,456
Supplies and services	\$ 725,386	\$ 1,133,877	\$ 4,398	\$ 356,528	\$ 415,098			\$ 2,635,287	\$ 2,036,890
Electricity			\$ 527,546					\$ 527,546	\$ 517,888
Natural gas/heating fuel			\$ 340,270					\$ 340,270	\$ 299,240
Sewer and water			\$ 91,507					\$ 91,507	\$ 108,061
Telecommunications			\$ 5,954					\$ 5,954	\$ 7,372
Insurance					\$ 1,034,588			\$ 1,034,588	\$ 601,884
ASAP maintenance & renewal payments							\$ 116,203	\$ 116,203	\$ 108,558
Amortization of tangible capital assets									
Supported							\$ 2,421,482	\$ 2,421,482	\$ 1,928,886
Unsuppoted						\$ 134,944		\$ 134,944	\$ 223,393
<b>TOTAL AMORTIZATION</b>						\$ 134,944	\$ 2,421,482	\$ 2,556,426	\$ 2,152,279
Interest on capital debt									
Supported							\$ -	\$ -	\$ -
Unsuppoted						\$ -		\$ -	\$ -
Lease payments for facilities				\$ 920,205				\$ 920,205	\$ 932,168
Other interest charges						\$ 62		\$ 62	\$ 164
Losses on disposal of capital assets						\$ -		\$ -	\$ -
<b>TOTAL EXPENSES</b>	\$ 2,680,595	\$ 1,387,780	\$ 969,675	\$ 1,276,733	\$ 1,739,856	\$ 135,006	\$ 2,537,685	\$ 10,727,330	\$ 8,745,960

**SQUARE METRES**

School buildings								62,749.0	61,235.0
Non school buildings								1,332.0	1,332.0

**Notes:**

**Custodial:** All expenses related to activities undertaken to keep the school environment and maintenance shops clean and safe.

**Maintenance:** All expenses associated with the repair, replacement, enhancement and minor construction of buildings, grounds and equipment components. This includes regular and preventative maintenance undertaken to ensure components reach or exceed their life cycle and the repair of broken components. Maintenance expenses exclude operational costs related to expensed Infrastructure Maintenance Renewal (IMR), CMR & Modular Unit relocations, as they are reported on separately.

**Utilities & Telecommunications:** All expenses related to electricity, natural gas and other heating fuels, sewer and water and all forms of telecommunications.

**Expensed IMR, CMR & Modular Unit Relocation & Lease Payments:** All operational expenses associated with non-capitalized IMR and CMR projects, modular unit (portable) relocation, and payments on leased facilities.

**Facility Planning & Operations Administration:** All expenses related to the administration of operations and maintenance including (but not limited to) contract administration, clerical functions, negotiations, supervision of employees & contractors, school facility planning & project administration, administration of joint-use agreements, and all expenses related to ensuring compliance with health and safety standards, codes and government regulations.

**Unsuppoted Amortization & Other Expenses:** All expenses related to unsuppoted capital assets amortization and interest on unsuppoted capital debt.

**Supported Capital & Debt Services:** All expenses related to supported capital assets amortization and interest on supported capital debt.

**SCHEDULE OF CASH, CASH EQUIVALENTS, AND PORTFOLIO INVESTMENTS**  
for the Year Ended August 31, 2021 (in dollars)

**Cash & Cash Equivalents**

	2021			2020
	Average Effective (Market) Yield	Cost	Amortized Cost	Amortized Cost
Cash		\$ 6,246,167	\$ 6,246,167	\$ 9,712,997
Cash equivalents				
Government of Canada, direct and guaranteed	0.00%	-	-	-
Provincial, direct and guaranteed	0.00%	-	-	-
Corporate	0.00%	-	-	-
Other, including GIC's	0.10%	-	-	-
Total cash and cash equivalents		\$ 6,246,167	\$ 6,246,167	\$ 9,712,997

See Note 3 for additional detail.

**Portfolio Investments**

	Average Effective (Market) Yield	2021			2020
		Cost	Fair Value	Balance	Balance
Interest-bearing securities					
Deposits and short-term securities	0.50%	\$ 700,000	\$ 700,000	\$ 700,000	\$ -
Bonds and mortgages	0.00%	-	-	-	-
	0.50%	700,000	700,000	700,000	-
Equities					
Canadian equities	0.00%	\$ -	\$ -	\$ -	\$ -
Global developed equities	0.00%	-	-	-	-
Emerging markets equities	0.00%	-	-	-	-
Private equities	0.00%	-	-	-	-
Pooled investment funds	0.00%	-	-	-	-
Total fixed income securities	0.00%	-	-	-	-
Other					
#REF!	0.00%	\$ -	\$ -	\$ -	\$ -
#REF!	0.00%	-	-	-	-
#REF!	0.00%	-	-	-	-
#REF!	0.00%	-	-	-	-
Total equities	0.00%	-	-	-	-
Total portfolio investments	0.50%	\$ 700,000	\$ 700,000	\$ 700,000	\$ -

See Note 5 for additional detail.

**Portfolio Investments****Operating**

Cost

Unrealized gains and losses

**Endowments**

Cost

Unrealized gains and losses

Deferred revenue

2021	2020
\$ 700,000	\$ -
-	-
700,000	-
\$ -	\$ -
-	-
-	-
-	-
\$ 700,000	\$ -

**Total portfolio investments**

The following represents the maturity structure for portfolio investments based on principal amount:

	2021	2020
Under 1 year	100.0%	0.0%
1 to 5 years	0.0%	0.0%
6 to 10 years	0.0%	0.0%
11 to 20 years	0.0%	0.0%
Over 20 years	0.0%	0.0%
	100.0%	0.0%

**SCHEDULE 6**

School Jurisdiction Code: 8040

**SCHEDULE OF TANGIBLE CAPITAL ASSETS**  
For the Year Ended August 31, 2021 (in dollars)

Tangible Capital Assets	2021						2020	
	Land	Work In Progress*	Buildings** 25-50 Years	Equipment 5-10 Years	Vehicles 5-10 Years	Computer Hardware & Software 3-5 Years	Total	Total
Estimated useful life								
Historical cost								
Beginning of year	\$ 5,730,940	\$ 1,420,470	\$ 97,206,476	\$ 3,443,958	\$ 299,882	\$ 954,603	\$ 109,056,331	\$ 97,700,632
Prior period adjustments	-	-	-	-	-	-	-	-
Additions	-	1,758,406	1,189,226	94,343	-	193,500	3,235,475	11,573,009
Transfers in (out)	-	(1,313,288)	1,313,288	-	-	-	-	-
Less disposals including write-offs	-	-	(263,472)	-	(25,202)	(207,425)	(496,099)	(217,310)
Historical cost, August 31, 2021	\$ 5,730,940	\$ 1,865,588	\$ 99,445,520	\$ 3,538,301	\$ 274,680	\$ 940,678	\$ 111,795,707	\$ 109,056,331
Accumulated amortization								
Beginning of year	\$ -	\$ -	\$ 29,391,066	\$ 2,247,375	\$ 211,486	\$ 714,654	\$ 32,564,581	\$ 30,369,959
Prior period adjustments	-	-	-	-	-	-	-	-
Amortization	-	-	2,410,039	272,930	20,094	137,949	2,841,012	2,411,932
Other additions	-	-	-	-	-	-	-	-
Transfers in (out)	-	-	-	-	-	-	-	-
Less disposals including write-offs	-	-	(263,472)	-	(25,202)	(207,425)	(496,099)	(217,310)
Accumulated amortization, August 31, 2021	\$ -	\$ -	\$ 31,537,633	\$ 2,520,305	\$ 206,378	\$ 645,178	\$ 34,909,494	\$ 32,564,581
Net Book Value at August 31, 2021	\$ 5,730,940	\$ 1,865,588	\$ 67,907,887	\$ 1,017,996	\$ 68,302	\$ 295,500	\$ 76,886,213	\$ -
Net Book Value at August 31, 2020	\$ 5,730,940	\$ 1,420,470	\$ 67,815,412	\$ 1,196,583	\$ 88,396	\$ 239,949	\$ -	\$ 76,491,750

	2021	2020
Total cost of assets under capital lease	\$ -	\$ -
Total amortization of assets under capital lease	\$ -	\$ -

\*Work in Progress includes \$1,865,588 of accumulated costs for school upgrades. An additional \$12,510,122 in work in progress is not included in this figure, as this amount represents four additional schools that are managed and controlled by Alberta Infrastructure.

The school division will report this school with its tangible capital assets when the school is complete and controlled by the Division.

\*\*Buildings include leasehold improvements with a total cost of \$835,405 and accumulated amortization of \$831,192.

**SCHEDULE 7**

School Jurisdiction Code: 8040

**SCHEDULE OF REMUNERATION AND MONETARY INCENTIVES**  
For the Year Ended August 31, 2021 (in dollars)

Board Members:	FTE	Remuneration	Benefits	Allowances	Performance Bonuses	ERIP's / Other Paid	Other Accrued Unpaid Benefits	Expenses
Tanya Saurure, Chair	1.00	\$23,520	\$1,110	\$0				\$203
Other members	-	\$0	\$0	\$0				\$0
Nathalie Lachance	1.00	\$17,520	\$789	\$0				\$0
Steve Daigle	1.00	\$17,520	\$776	\$0				\$85
Ismail Osman-Hachi	1.00	\$17,520	\$776	\$0				\$0
Elaine Alary	1.00	\$17,520	\$776	\$0				\$65
Jean-Daniel Tremblay	1.00	\$17,475	\$811	\$0				\$0
	-	\$0	\$0	\$0				\$0
	-	\$0	\$0	\$0				\$0
	-	\$0	\$0	\$0				\$0
	-	\$0	\$0	\$0				\$0
	-	\$0	\$0	\$0				\$0
<b>Subtotal</b>	<b>6.00</b>	<b>\$111,075</b>	<b>\$5,038</b>	<b>\$0</b>				<b>\$333</b>
Robert Lessard, Superintendent	1.00	\$202,598	\$51,771	\$0		\$0	\$0	\$4,819
	-	\$0	\$0	\$0		\$0	\$0	\$0
Marc Labonté, Treasurer	1.00	\$132,420	\$29,877	\$0		\$0	\$0	\$0
Laura Devaney, Secretary	1.00	\$125,985	\$33,963	\$0		\$0	\$0	\$1,856
		\$0	\$0	\$0		\$0	\$0	\$5,803
								\$0
Certificated		\$24,719,158	\$5,656,824	\$0		\$0	\$0	
School based	254.58							
Non-School based	10.00							
Non-certificated		\$8,756,356	\$2,029,920	\$0		\$0	\$0	
Instructional	120.30							
Plant Operations & Maintenance	34.94							
Transportation	4.00							
Other	7.55							
<b>TOTALS</b>	<b>440.37</b>	<b>\$34,047,592</b>	<b>\$7,807,393</b>	<b>\$0</b>		<b>\$0</b>	<b>\$0</b>	<b>\$12,811</b>



**SCHEDULE 8**

School Jurisdiction Code: 8040

**UNAUDITED SCHEDULE OF FEES**  
For the Year Ended August 31, 2021 (in dollars)

	Actual Fees Collected 2019/2020	Budgeted Fee Revenue 2020/2021	(A) Actual Fees Collected 2020/2021	(B) Unspent September 1, 2020*	(C) Funds Raised to Defray Fees 2020/2021	(D) Expenditures 2020/2021	(A) + (B) + (C) - (D) Unspent Balance at August 31, 2021*
<b>Transportation Fees</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Basic Instruction Fees</b>							
Basic instruction supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Fees to Enhance Basic Instruction</b>							
Technology user fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Alternative program fees	\$36,845	\$80,000	\$0	\$0	\$0	\$0	\$0
Fees for optional courses	\$47,956	\$100,000	\$37,752	\$0	\$0	\$37,752	\$0
Activity fees	\$126,277	\$160,000	\$2,653	\$0	\$5,668	\$8,400	\$0
Early childhood services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other fees to enhance education	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Non-Curricular fees</b>							
Extracurricular fees	\$51,946	\$150,000	\$2,932	\$0	\$0	\$2,932	\$0
Non-curricular travel	\$93,980	\$240,000	\$1,280	\$0	\$0	\$2,281	\$0
Lunch supervision and noon hour activity fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non-curricular goods and services	\$15,944	\$20,000	\$3,097	\$0	\$432	\$4,857	\$0
Other Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL FEES</b>	<b>\$372,948</b>	<b>\$750,000</b>	<b>\$47,714</b>	<b>\$0</b>	<b>\$6,100</b>	<b>\$56,222</b>	<b>\$0</b>

Please disclose amounts paid by parents of students that are recorded as "Sales of services and products", "Fundraising", or "Other revenue" (rather than fee revenue):				Actual 2021	Actual 2020
Cafeteria sales, hot lunch, milk programs				\$303	\$35,786
Special events, graduation, tickets				\$8,465	\$20,855
International and out of province student revenue				\$26,750	\$31,756
Sales or rentals of other supplies/services (clothing, agendas, yearbooks)				\$7,211	\$7,749
Audit education revenue				\$0	\$0
Preschool				\$13,839	\$5,287
Child care & before and after school care				\$0	\$0
Lost item replacement fee				\$4,612	\$5,604
Other (Describe)				\$0	\$0
Other (Describe)				\$0	\$0
<b>TOTAL</b>				<b>\$61,180</b>	<b>\$107,037</b>

\*Unspent balances cannot be less than \$0

**SCHEDULE 9****UNAUDITED SCHEDULE OF SYSTEM ADMINISTRATION**

For the Year Ended August 31, 2021 (in dollars)

EXPENSES	Allocated to System Administration 2021			
	Salaries & Benefits	Supplies & Services	Other	TOTAL
Office of the superintendent	\$ 234,721	\$ 4,819	\$ -	\$ 239,540
Educational administration (excluding superintendent)	114,727	35,153	-	149,880
Business administration	802,465	396,708	-	1,199,173
Board governance (Board of Trustees)	116,111	129,709	-	245,820
Information technology	-	100,806	-	100,806
Human resources	143,105	103,806	-	246,911
Central purchasing, communications, marketing	107,649	89,811	-	197,460
Payroll	-	-	-	-
Administration - insurance			14,178	14,178
Administration - amortization			6,657	6,657
Administration - other (admin building, interest)			3,649	3,649
Other (describe)	-	-	-	-
Other (describe)	-	-	-	-
Other (describe)	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>\$ 1,518,778</b>	<b>\$ 860,812</b>	<b>\$ 24,484</b>	<b>\$ 2,404,074</b>
Less: Amortization of unsupported tangible capital assets				(\$6,657)
<b>TOTAL FUNDED SYSTEM ADMINISTRATION EXPENSES</b>				<b>2,397,417</b>

REVENUES	2021
System Administration grant from Alberta Education	2,262,492
System Administration other funding/revenue from Alberta Education (ATRF, secondment revenue, etc)	
System Administration funding from others	168,529
<b>TOTAL SYSTEM ADMINISTRATION REVENUES</b>	<b>2,431,021</b>
Transfers (to)/from System Administration reserves	-
Transfers to other programs	-
<b>SUBTOTAL</b>	<b>2,431,021</b>
2020 - 21 System Administration expense (over) under spent	\$33,604

# VARIANCE ANALYSIS (FOR INFORMATION ONLY - NOT PART OF FINANCIAL STATEMENTS)

For the Year Ended August 31, 2021 (in dollars)

## 1. Revenues and Expenses

	2021 Actual	2021 Budget	Variance Amount	Variance %	Variance Explanation (higher than 10% and \$100K; or lower than -10% and -\$100K)
<b>Total Revenues</b>	59,647,822	58,160,333	1,487,489	3%	
<b>Expense by Programs</b>					
Instruction - Pre K	502,483	594,705	(92,222)	-16%	
Instruction - K - Grade 12	40,425,585	40,233,535	192,050	0%	
Operations and maintenance	10,727,330	9,030,239	1,697,091	19%	Covid expenses and amortization costs higher than budgeted
Transportation	6,545,155	6,586,590	(41,435)	-1%	
System administration	2,404,074	2,315,264	88,810	4%	
External services	-	-	-	#DIV/0!	
<b>Total Expenses</b>	60,604,627	58,760,333	1,844,294	3%	

## 2. Accumulated Surplus from operations (ASO - total of operating surplus and operating reserves)

	2021 Actual	Amount approved by Minister (from 2021 spring budget)	Variance Amount	Variance Explanation (negative amount represents reserve spent less than requested in 2021 Spring Budget, vice versa)
Accessed ASO amount (positive - reserve access; negative - reserve increase)	\$ 1,297,492	\$ 562,291	735,201	

School Jurisdiction Code: 8040

**NUTRITION PROGRAM (FOR INFORMATION ONLY - NOT PART OF FINANCIAL STATEMENTS)  
For the Year Ended August 31, 2021 (in dollars)**

Average Estimated # of Students Served Per Meal: 3,295.00

Nutrition Program	Budget 2021	Actual 2021	Actual 2020
<b>Revenues</b>			
Alberta Education	\$ 150,000	\$ 150,000	\$ 193,575
Alberta Education - Prior Year Unspent	-	-	
<b>Total Revenue</b>	150,000.0	150,000.0	\$ 193,575
<b>Expenses</b>	150,000.0	127,928.0	\$ 193,575
<b>Annual Surplus (deficit)</b>	-	22,072.0	\$ -

COVID - 19 EXPENDITURES (FOR INFORMATION ONLY - NOT PART OF FINANCIAL STATEMENTS)  
For the Year Ended August 31, 2021 (in dollars)

EXPENSES DUE TO COVID-19	2021					
	Instruction		Operations and Maintenance	Transportation	System Administration	External Services
	Pre - K	K - Grades 12				
(1) Certificated salaries	\$ -	\$ 1,385,120			\$ -	\$ -
(2) Certificated benefits	\$ -	\$ 168,128			\$ -	\$ -
(3) Non-certificated salaries and wages	\$ -	\$ 274,433	\$ 214,041	\$ -	\$ -	\$ -
(4) Non-certificated benefits	\$ -	\$ 32,700	\$ 40,271	\$ -	\$ -	\$ -
(5) SUB - TOTAL	\$ -	\$ 1,860,381	\$ 254,312	\$ -	\$ -	\$ -
(6) Services, contracts and supplies	\$ -	\$ 182,462	\$ 499,302	\$ 102,456	\$ 6,478	\$ -
(7) Amortization of supported tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(8) Amortization of unsupported tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(9) Supported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(10) Unsupported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(11) Other interest and finance charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(12) Losses on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(13) Other expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(14) TOTAL EXPENSES DUE TO COVID-19	\$ -	\$ 2,042,843	\$ 753,614	\$ 102,456	\$ 6,478	\$ -

TANGIBLE CAPITAL ASSETS DUE TO COVID-19	Land	Buildings	Equipment	Vehicles	Computer Hardware & Software	Total
Historical cost						
Beginning of year	-	-	-	-	-	-
Additions						
Transfers in (out)						
Less: disposals including write-offs						
Historical cost, August 31, 2021	-	-	-	-	-	-
Accumulated amortization						
Beginning of year	-	-	-	-	-	-
Amortization						
Other additions						
Transfers in (out)						
Less: disposals including write-offs						
Accumulated amortization, August 31, 2021	-	-	-	-	-	-
Net Book Value at August 31, 2021	-	-	-	-	-	-



**STUDENT STATISTICS (FOR INFORMATION ONLY - NOT PART OF FINANCIAL STATEMENTS)**  
**FULL TIME EQUIVALENT (FTE) ENROLLED STUDENTS**

	Actual 2021/22	Budgeted 2021/22 (Note 2)	Actual 2020/21	Notes
<b>Kindergarten, and Grades 1 to 12</b>				
<b>Eligible Funded Students:</b>				
Kindergarten	426	332	339	Head count
Kindergarten program hours	900	900	900	Minimum: 475 hours
Kindergarten FTE's Enrolled	213	166	170	0.5 times Head Count
Grades 1 to 9	2,859	2,854	2,861	Head count
Grades 10 to 12 - 1st, 2nd & 3rd year	414	472	418	Head count
Grades 10 to 12 - 4th year	25	22	13	Head count
Grades 10 to 12 - 4th year FTE	13	11	7	0.5 times Head Count
Grades 10 to 12 - 5th year	2	5	4	Head count
Grades 10 to 12 - 5th year FTE	1	1	1	0.25 times Head Count
Total FTE	3,499	3,504	3,456	K- Grade 12 students eligible for base instruction funding from Alberta Education.
Percentage Change	-0.1%	1.4%		
<b>Other Students:</b>				
Total	13	10	12	Note 3
Total Net Enrolled Students	3,512	3,514	3,468	
Home Ed Students	19	9	17	Note 4
Total Enrolled Students, Kindergarten, and Grades 1-12	3,531	3,523	3,485	
Percentage Change	0.2%	1.1%		
<b>Of the Eligible Funded Students:</b>				
Students with Severe Disabilities	80	90	82	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities	203	197	191	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.
Students with Third Year K-Severe	2	7	5	FTE of students with third year kindergarten disabilities as reported by the board via PASI.
Students with Moderate Language Delay (Code 48)	7	5	-	FTE of students with moderate language code 48 delay disabilities as reported by the board via PASI.
<b>Pre - Kindergarten (Pre - K)</b>				
Eligible Funded Children	98	68	72	Children between the age of 2 years 8 months and 4 years 8 months.
Other Children	-	-	3	Children between the age of 2 years 8 months and 4 years 8 months.
Total Enrolled Children - Pre - K	98	68	75	
Program Hours	400	400	400	Minimum: 400 Hours
FTE Ratio	0.500	0.500	0.500	Actual hours divided by 800
FTE's Enrolled, Pre - K	49	34	38	
Percentage Change	44.1%	-9.3%		
<b>Of the Eligible Funded Children:</b>				
Students with Severe Disabilities (PUF)	4	9	5	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities	1	6	-	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.
<b>Explanation of Changes:</b>				
<b>NOTES:</b>				
1) Enrolment is to be completed WHEREVER APPLICABLE and are 'as at September 30th' for each year.				
2) Budgeted enrolment is to be based on best information available at time of the 2021/2022 budget report preparation.				
3) Other K to Grade 12 students that are not eligible for base instruction funding from Alberta Education include First Nations students living on reserves for which tuition fee payments are made from Band or AANDC (Code 330), students younger than 5 1/2 or older than 20, and out-of-province and foreign students.				
4) Because they are funded separately, Home Education students are not included with total net enrolled students.				

STAFFING STATISTICS (FOR INFORMATION ONLY - NOT PART OF FINANCIAL STATEMENTS)  
FULL TIME EQUIVALENT (FTE) PERSONNEL

CERTIFICATED STAFF							Notes
Actual 2021/22		Budgeted 2021/22		Actual 2020/21			
Total	Union Staff	Total	Union Staff	Total	Union Staff		
School Based	246	246	245	245	249	249	Teacher certification required for performing functions at the school level.
Non-School Based	9	6	10	7	9	9	6 Teacher certification required for performing functions at the superintendent/office level.
Total Certificated Staff FTE	255.0	252.0	255.0	252.0	258.0	258.0	FTE for personnel possessing a valid Alberta teaching certificate or equivalency.
Percentage change from prior period	0.0%		-1.2%	-1.2%	-1.2%	-1.2%	
If an average standard cost is used, please disclose rate:							
Student F.T.E. per certificated Staff	\$ 14.03921569		14.0		13.7		
Certificated Staffing Change due to:							
Enrollment Change	-	-	-	-	If negative change impact, the small class size initiative is to include any/all teachers retained.		
Other Factors	-	-	-	-	(3.0) Descriptor (required):		
Total Change	-	-	-	-	(3.0) Year-over-year change in Certificated FTE		
Breakdown, where total change is Negative:							
Continuous contracts terminated	-	-	-	-	FTEs		
Non-permanent contracts not being renewed	-	-	-	-	3.0 FTEs		
Other (retirement, attrition, etc.)	-	-	-	-	Descriptor (required):		
Total Negative Change in Certificated FTEs	-	-	-	-	3.0 Breakdown required where year-over-year total change in Certificated FTE is 'negative' only.		
Please Allocate							
Please note that the information in the section below only includes Certificated Number of Teachers (not FTEs):							
Certificated Number of Teachers							
Permanent - Full time	201	198	224	221	189	186	
Permanent - Part time	16	16	14	14	11	11	
Probationary - Full time	34	34	13	13	42	42	
Probationary - Part time	8	8	4	4	8	8	
Temporary - Full time	8	8	8	8	13	13	
Temporary - Part time	2	2	-	-	5	5	
NON-CERTIFICATED STAFF							
Instructional - Education Assistants	65	65	65	65	61	61	Personnel support students as part of a multidisciplinary team with teachers and other support personnel to provide meaningful instruction
Instructional - Other non-certificated instruction	44	30	44	30	46	32	Personnel providing instruction support for schools under 'instruction' program areas other than EAs
Operations & Maintenance	34	29	34	29	34	28	Personnel providing support to maintain school facilities
Transportation - Bus Drivers Employed	-	-	-	-	-	-	Bus drivers employed, but not contracted
Transportation - Other Staff	4	-	4	-	3	-	Other personnel providing direct support to the transportation of students to and from school other than bus drivers employed
Other	10	-	10	-	10	-	Personnel in System Admin. and External service areas.
Total Non-Certificated Staff FTE	157.1	123.6	155.8	122.6	153.8	121.0	FTE for personnel not possessing a valid Alberta teaching certificate or equivalency.
Percentage Change	0.8%		1.3%		2.1%		

NON-CERTIFICATED STAFF							
Instructional - Education Assistants	65	65	65	65	61	61	Personnel support students as part of a multidisciplinary team with teachers and other support personnel to provide meaningful instruction
Instructional - Other non-certificated Instruction	44	30	44	30	46	46	32 Personnel providing instruction support for schools under 'Instruction' program areas other than EAs
Operations & Maintenance	34	29	34	29	34	28	Personnel providing support to maintain school facilities
Transportation - Bus Drivers Employed	-	-	-	-	-	-	Bus drivers employed, but not contracted
Transportation - Other Staff	4	-	4	-	3	-	Other personnel providing direct support to the transportation of students to and from school other than bus drivers employed
Other	10	-	10	-	10	-	Personnel in System Admin and External service areas.
Total Non-Certificated Staff FTE	157.1	123.6	155.8	122.6	153.8	121.0	FTE for personnel not possessing a valid Alberta teaching certificate or equivalency.
Percentage Change	0.6%		1.3%		2.1%		
Explanation of Changes:							
Additional Information							
Are non-certificated staff subject to a collective agreement?							
Please provide terms of contract for 2021/22 and future years for non-certificated staff subject to a collective agreement along with the number of qualifying staff FTEs.							

**GREATER NORTH CENTRAL FRANCOPHONE EDUCATION REGION**  
**Notes to the Financial Statements**  
**August 31, 2021**

**1. AUTHORITY AND PURPOSE**

The Greater North Central Francophone Education Region No. 2 (the "school jurisdiction") delivers education programs under the authority of the Education Act, 2012, Chapter E-0.3.

The school jurisdiction receives funding for instruction and support under the Education Grants Regulation (AR 120/2008). The regulation allows for the setting of conditions and use of grant monies. The school jurisdiction is limited on certain funding allocations and administration expenses.

The school jurisdiction is registered as a charitable organization under the *Income Tax Act* (Canada) and, therefore, is exempt from income taxes.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

These financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards ("PSAS") of the Chartered Professional Accountants of Canada ("CPA Canada") Public Sector ("PS") Accounting Handbook. The financial statements have, in management's opinion, been properly prepared within reasonable limits of materiality and within the framework of the accounting policies summarized below:

**Valuation of Financial Assets and Liabilities**

The organization's financial assets and liabilities are generally measured as follows:

<u>Financial Statement Component</u>	<u>Measurement</u>
Cash and cash equivalents	Cost
Accounts receivable	Lower of cost or net recoverable value
Accounts payable and accrued liabilities	Cost

Portfolio investments

The School Jurisdiction has investments in GIC's, term deposits that have no maturity dates or a maturity of greater than three months. GIC's, term deposits and investments not quoted in an active market are reported at cost or amortized cost. A write-down of a portfolio investment to reflect a loss in value is not reversed for a subsequent increase in value. Discounts and premiums arising on the purchase of fixed income securities are amortized over the term of the investments.

Derivatives and portfolio investments in equity instruments that are quoted in an active market are recorded at fair value and the associated transaction costs are expensed upon initial recognition. The change in the fair value is recognised in the Statement of Remeasurement Gain and Losses as a remeasurement gain or loss until the portfolio investments are derecognized. Upon derecognition, the accumulated remeasurement gains or losses associated with the derecognized portfolio investment are reversed and reclassified to the Statement of Operations.

Impairment is defined as a loss in value of a portfolio investment that is other than a temporary decline and is included in the Statement of Operations. In the case of an item in the fair value category, a reversal of any net remeasurement gains recognized in previous reporting periods up to the amount of the write-down is reported in the Statement of Remeasurement Gains and Losses. A subsequent increase in value would be recognized on the Statement of Remeasurement Gains and Losses and realized on the Statement of Operations only when sold.

**Financial Assets**

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations

Financial assets are the school jurisdiction's financial claims on external organizations and individuals at year end.

Cash and Cash Equivalents

Cash comprises of cash on hand and demand deposits. Cash equivalents are short-term, highly liquid, investments that are readily convertible to known amounts of cash and that are subject to an insignificant risk of change in value. Cash equivalents have a maturity of three months or less at acquisition and are held for the purpose of meeting short-term commitments rather than for investments purposes.

Accounts Receivable

Accounts receivable are recognized at the lower of cost or net recoverable value. A valuation allowance is recognized when recovery is uncertain.

**Liabilities**

Liabilities are present obligations of the school jurisdiction to external organizations and individuals arising from past transactions or events occurring before the year end, the settlement of which is expected to result in the future sacrifice of economic benefits. They are recognized when there is an appropriate basis of measurement and management can reasonably estimate the amounts.

Accounts payable and accrued liabilities

Accounts payable and accrued liabilities include unearned revenue collected from external organizations and individuals for which goods and services have yet to be provided.

Deferred Contributions

Deferred contributions include contributions received for operations which have stipulations that meet the definition of a liability per Public Sector Accounting Standard (PSAS) PS 3200. These contributions are recognized by the school jurisdiction once it has met all eligibility criteria to receive the contributions. When stipulations are met, deferred contributions are recognized as revenue in the fiscal year in a manner consistent with the circumstances and evidence used to support the initial recognition of the contributions received as a liability.

Deferred contributions also includes contributions for capital expenditures, unspent and spent. Unexpended Deferred Capital Contributions (UDCC) represent externally restricted supported capital funds provided for a specific capital purpose received or receivable by the school jurisdiction, but the related expenditure has not been made at year end. These contributions must also have stipulations that meet the definition of a liability per PS 3200 when expended.

Spent Deferred Capital Contributions (SDCC) represent externally restricted supported capital funds that have been spent but have yet to be amortized over the useful life of the related capital asset. Amortization over the useful life of the related capital asset is due to certain stipulations related to the contributions require that the school jurisdiction to use the asset in a prescribed manner over the life of the associated asset.

**GREATER NORTH CENTRAL FRANCOPHONE EDUCATION REGION**  
**Notes to the Financial Statements**  
**August 31, 2021**

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued...)**

Employee Future Benefits

The school jurisdiction provides certain post-employment benefits including vested and non-vested benefits for certain employees pursuant to certain contracts and union agreements. This obligation is unfunded and requires no contribution from employees. Expenses for this obligation are recorded using the projected benefit method prorated on services.

Environmental Liabilities

*Liability for Contaminated Sites*

Contaminated sites are a result of contamination of a chemical, organic or radioactive material or live organism that exceeds an environmental standard, being introduced into soil, water or sediment. A liability for remediation of a contaminated site may arise from an operation that is either in productive use or no longer in productive use and may also arise from an unexpected event resulting in contamination. The resulting liability is recognized net of any expected recoveries, when all of the following criteria are met.

- i. an environmental standard exists;
- ii. contamination exceeds the environmental standard;
- iii. the school jurisdiction is directly responsible for
- iv. it is expected that future economic benefits will be given up; and
- v. a reasonable estimate of the amount can be made

*Other environmental liabilities*

Other environmental liabilities which are not liabilities for contaminated site under PS 3260 or asset retirement obligations under PS 3280 are recognized when all of the following criteria are met:

- i. the school jurisdiction has a duty or responsibility to others, leaving little or no discretion to avoid the obligation;
- ii. the duty or responsibility to others entails settlement by future transfer or use of assets, or a provision of services at a specified or determinable date, or on demand;
- iii. the transactions or events obligating the school jurisdiction have already occurred; and
- iv. a reasonable estimate of the amount can be made.

Asset Retirement Obligations

Liabilities are recognized for statutory, contractual or legal obligations associated with the retirement of tangible capital assets when those obligations result from the acquisition, construction, development or normal operation of the assets. The obligations are measured initially at fair value, determined using present value methodology, and the resulting costs are capitalized into the carrying amount of the related asset. In subsequent periods, the liability is adjusted for the accretion of discount and any changes in the amount or timing of the underlying future cash flows. The capitalized asset retirement cost is amortized on the same basis as the related asset and the discount accretion is included on the Statement of Operations.

**Non-financial assets**

Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities, but instead:

- (a) are normally employed to deliver government services;
- (b) may be consumed in the normal course of operations; and
- (c) are not for sale in the normal course of operations.

Tangible Capital Assets

The following criteria applies:

- Tangible capital assets acquired or constructed are recorded at cost which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the asset. Cost also includes overhead directly attributable to construction as well as interest costs that are directly attributable to the acquisition or construction of the asset.
- Donated tangible capital assets are recorded at their fair market value at the date of donation, except in circumstances where fair value cannot be reasonably determined, when they are then recognized at nominal value. Transfers of tangible capital assets from related parties are recorded at original cost less accumulated amortization.
- Construction-in-progress is recorded as a transfer to the applicable asset class at substantial completion.
- Buildings include site and leasehold improvements and, if applicable, assets under capital leases.
- Sites and buildings are written down to residual value when conditions indicate they no longer contribute to the ability of the school jurisdiction to provide services or when the value of future economic benefits associated with the sites and buildings are less than their net book value. For supported assets, the write-downs are accounted for as reductions to Spent Deferred Capital Contributions (SDCC).
- Buildings that are demolished or destroyed are written-off.
- Tangible capital assets in excess of \$5,000 are capitalized.
- Leases that, from the point of the lessee, transfer substantially all the benefits and risks incident to ownership of the property to the school jurisdiction are considered capital leases. These are accounted for as an asset and an obligation. Capital lease obligations are recorded at the present value of the minimum lease payments excluding executor costs, e.g., insurance, maintenance costs, etc. The discount rate used to determine the present value of the lease payments is the lower of the school jurisdiction's rate for incremental borrowing or the interest rate implicit in the lease.
- Tangible capital assets are amortized over their estimated useful lives on a straight-line basis at the following rates:

Buildings	2.5% - 4%
Equipment	10% - 20%
Vehicles	20%
Computer Hardware	10% - 20%

**GREATER NORTH CENTRAL FRANCOPHONE EDUCATION REGION**  
**Notes to the Financial Statements**  
**August 31, 2021**

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued...)**

Prepaid expenses

Prepaid expenses is recognized at cost and amortized based on the terms of the agreement or using a methodology that reflects use of the resource.

Inventories of supplies

Inventories of supplies are valued at the lower of cost and replacement cost. Cost is determined on a first-in, first-out basis.

**Basis of Financial Reporting**

Other Assets

Intangible assets, assets acquired by right, works of art, historical treasures, collections, certain land, and construction-in-progress managed by Alberta Infrastructure are not recognized in these financial statements.

**Operating and Capital Reserves**

Certain amounts are internally or externally restricted for future operating or capital purposes. Transfers to and from reserves are recorded when approved by the Board of Trustees. Capital reserves are restricted to capital purposes and may only be used for operating purposes with approval by the Minister of Education. Reserves are disclosed in the Schedule of Changes in Accumulated Surplus.

**Revenue Recognition**

All revenues are reported on the accrual basis of accounting. Cash received for which goods or services have not been provided by year end is recognized as unearned revenue and recorded in accounts payables and other accrued liabilities.

Endowment contributions, matching contributions, and associated investment income allocated for preservation of endowment capital purchasing power are recognized in the Consolidated Statement of Operations in the period in which they are received.

Government transfers

Transfers from all government are referred to as government transfers.

Government transfers and associated externally restricted investment income are recognized as deferred contributions if the eligibility criteria for use of the transfer, or the stipulations together with the School Jurisdiction actions and communications as to the use of the transfer, create a liability. These transfers are recognized as revenue as the stipulations are met and, when applicable, the School Jurisdiction complies with its communicated use of these transfers.

All other government transfers, without stipulations for the use of the transfer, are recognized as revenue when the transfer is authorized and the School Jurisdiction meets the eligibility criteria (if any)

Donations and non-Government contributions

Donations and non-government contributions are received from individuals, corporations, and private sector not-for-profit organizations. Donations and non-government contributions may be unrestricted or externally restricted for operating or capital purposes.

Unrestricted donations and non-government contributions are recognized as revenue in the year received or in the year the funds are committed to the School Jurisdiction if the amount can be reasonably estimated and collection is reasonably assured.

Externally restricted donations, non-government contributions and realized and unrealized gains and losses for the associated externally restricted investment income are recognized as deferred contributions if the terms for their use, or the terms along with the School Jurisdiction actions and communications as to the use, create a liability. These resources are recognized as revenue as the terms are met and, when applicable, School Jurisdiction complies with its communicated use.

In-kind donations of services and materials are recognized at fair value when such value can reasonably be determined. While volunteers contribute a significant amount of time each year to assist the School Jurisdiction, the value of their services are not recognized as revenue and expenses in the (consolidated) financial statements because fair value cannot be reasonably determined.

Grants and donations for land

The School Jurisdiction records transfers and donations for the purchase of the land as a liability when received and as revenue when the School Jurisdiction purchases the land. The School Jurisdiction records in-kind contributions of land as revenue at the fair value of the land. When the School Jurisdiction cannot determine the fair value, it records such in-kind contributions at nominal value.

Investment income

Investment income includes dividend and interest income and realized gains or losses on the sale of portfolio investments. Unrealized gains and losses on portfolio investments that are not from restricted transfers, donations or contributions are recognized in the (Consolidated) Statement of Accumulated Remeasurement Gains and Losses until the related investments are sold. Once realized, these gains or losses are recognized in the (Consolidated) Statement of Operations

**Expenses**

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expensed.

**Allocation of costs:**

- Actual salaries of personnel assigned to two or more programs are allocated based on the time spent in each program.
- Employee benefits and allowances are allocated to the same programs, and in the same proportions, as the individual's salary.
- Supplies and services are allocated based on actual program identification.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued...)**

**Program Reporting**

The school jurisdiction's operations have been segmented as follows:

- **Pre K Instructions:** The provision of Pre-Kindergarten education instructional services that fall under the basic public education mandate.
- **Grade K-12 Instruction:** The provision of instructional services for kindergarten to Grade 12 that fall under the basic public education mandate.
- **Plant Operations and Maintenance:** The operation and maintenance of all school buildings and maintenance shop facilities.
- **Transportation:** The provision of regular and special education bus services (to and from school), whether contracted or board operated, including transportation facilities.
- **System Administration:** The provision of board governance and system-based/central office administration.
- **External Services:** All projects, activities, and services offered outside the public education mandate for ECS children and students in grades 1-12. Services offered beyond the mandate for public education are to be self-supporting, and Alberta Education funding may not be utilized to support these programs. The Regional Collaborative Service Delivery is recorded in external services.

The allocation of revenues and expenses are reported by program, source, object, and type on the Schedule of Program Operations. Respective instruction expenses include the cost of certificated teachers, non-certificated teaching assistants, as well as proportionate share of supplies & services, school administration & instruction support, and System Instructional Support.

**Trust Under Administration**

The school jurisdiction has property that has been transferred or assigned to it to be administered or directed by a trust agreement or statute. The school jurisdiction holds title to the property for the benefit of the beneficiary. Trusts under administration have been excluded from the financial reporting of the Division.

**Financial Instruments**

A contract establishing a financial instrument creates, at its inception, rights and obligations to receive or deliver economic benefits. The financial assets and financial liabilities portray these rights and obligations in the financial statements. The school jurisdiction recognizes a financial instrument when it becomes a party to a financial instrument contract.

Transaction costs related to financial assets recorded at cost or the lower of cost and net recoverable value and financial liabilities recorded at cost are included or deducted in the initial measurement of the asset or liability.

**Measurement Uncertainty**

Measurement uncertainty exists when there is a variance between the recognized or disclosed amount and another reasonably possible amount. The preparation of financial statements for a period involves the use of estimates and approximations, which have been made using careful judgment. Actual results could differ from those estimates. Significant areas requiring the use of management estimates relate to the potential impairment of assets, rates for amortization and estimated employee future benefits.

**Change in Accounting Policy**

The division has prospectively adopted the following standards from September 1, 2018: PS 3430 Restructuring transactions.

**Future Accounting Changes**

The Public Sector Accounting Board has issued the following accounting standards:

- **PS 3280 Asset Retirement Obligations (effective September 1, 2022)**

Effective April 1, 2022, this standard provides guidance on how to account for and report liabilities for retirement of tangible capital assets.

- **PS 3400 Revenue (effective September 1, 2023)**

This standard provides guidance on how to account for and report on revenue, and specifically, it addresses revenue arising from exchange transactions and unilateral transactions.

Management is currently assessing the impact of these standards on the financial statements.

**3. RESTRICTED CASH AND CASH EQUIVALENTS**

	2021	2020
Internally restricted cash		
Capital revenue	\$ 679,000	\$ 909,000
Externally restricted cash		
Deferred contributions - Alberta Education	3,721,031	3,345,636
Deferred contributions - Alberta Infrastructure	84,218	234,148
Deferred contributions - Unspent Deferred Capital Contributions	293,336	1,285,404
Deferred revenue - School Generated Funds	57,707	-
	4,156,292	4,865,188
Total restricted cash	4,835,292	5,774,188
Unrestricted cash <sup>(1)</sup>	1,410,875	3,938,809
Cash and cash equivalents	\$ 6,246,167	\$ 9,712,997
<sup>(1)</sup> Unrestricted cash consists of:		
School Jurisdiction	\$ 1,071,255	\$ 3,718,971
School Generated Funds	339,620	219,838
	\$ 1,410,875	\$ 3,938,809

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**4. ACCOUNTS RECEIVABLE**

	2021		2020
Gross Amount	Allowance for Doubtful Accounts	Net Realizable Value	Net Realizable Value
Alberta Infrastructure - Capital	1,317,050	-	1,317,050
Alberta Education - Grants	8,884	-	8,884
Alberta Education - CMR	-	-	-
Alberta Education - Secondments & other	-	-	-
Other Alberta school jurisdictions	62,751	-	62,751
Alberta Health Services	45,151	-	45,151
Post-secondary institutions	8,509	-	8,509
Federal Government	863,444	-	863,444
Out of province authorities	106,212	-	106,212
Other	179,423	-	179,423
	<u>\$ 2,591,424</u>	<u>\$ -</u>	<u>\$ 3,029,292</u>

**5. PORTFOLIO INVESTMENTS**

Restricted investment of \$500,000 on the Schedule of Cash Equivalents, and Portfolio Investments relate to cash collateral requirements on the line of credit.

Restricted investment of \$200,000 on the Schedule of Cash Equivalents, and Portfolio Investments relate to cash collateral requirements on the letter of credit.

**6. BANK INDEBTEDNESS**

The school jurisdiction has negotiated a line of credit in the amount of \$500,000 bearing interest at the Royal Bank of Canada prime rate. This line of credit is secured by a borrowing bylaw and a security agreement that covers all revenues of the school jurisdiction. There was no balance outstanding on the line of credit at August 31, 2021 (2020 - nil) and the interest paid on the line of credit was nil (2020 - nil). In addition, the school jurisdiction has negotiated a letter of credit in the amount of \$200,000 also bearing interest at the Royal Bank of Canada prime rate. This letter of credit is secured by a borrowing bylaw and a security agreement that covers all revenues of the school jurisdiction. There was no balance outstanding on the letter of credit as at August 31, 2021 (2020 - nil) and the interest paid on the letter of credit was nil (2020 - nil).

As at August 31, 2021, the Royal Bank of Canada prime rate was 2.45%.

**7. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES**

	2021	2020
Alberta Education	\$ 953,457	\$ 935,758
Other Alberta school jurisdictions	99,575	152,509
Federal government	557,323	478,372
Accrued vacation pay liability	107,572	89,480
Other salaries and benefit costs	23,137	275,447
Other trades payable and accrued liabilities	1,415,624	1,962,772
	<u>\$ 3,156,688</u>	<u>\$ 3,894,338</u>

**8. BENEFIT PLANS**

Pension costs included in these statements comprise the cost of employer contributions for current service of employees during the year.

Current and past service costs of the Alberta Teachers Retirement Fund are met by contributions by active members and the Government of Alberta. Under the terms of the Teachers Pension Plan Act, the School Division does not make pension contributions for certificated staff. The Government portion of the current service contribution to the Alberta Teachers Retirement Fund on behalf of the jurisdiction is included in both revenues and expenses. For the school year ended August 31, 2021 the amount contributed by the Government was \$2,679,284 (2020 - \$2,601,850)

The school board participates in a multi-employer pension plan, the Local Authorities Pension Plan. The school jurisdiction is not responsible for future funding of the plan deficit other than through contribution increases. The expense for this pension plan is equivalent to the annual contributions of \$626,030 for the year ended August 31, 2021 (2020 - \$567,203). At December 31, 2020, the Local Authorities Pension Plan reported a surplus of \$4,961,337,000 (2019, a surplus of \$7,913,261,000).

The school division does not have sufficient plan information on the LAPP to follow the standards for defined benefit accounting, and therefore follows the standards for defined contribution accounting. Accordingly, pension expense recognized for the LAPP is comprised of employer contributions to the plan that are required for its employees during the year, which are calculated based on actuarially pre-determined amounts that are expected to provide the plan's future benefit.

Employee future benefit liabilities consist of the following:

	2021	2020
Retirement allowances	\$ -	\$ 158,168

**9. INVENTORY OF SUPPLIES**

	2021	2020
Personal protective equipment	\$ -	\$ 46,643

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**10. PREPAID EXPENSES**

	2021	2020
Insurance	\$ 203,037	\$ 65,201
Rent	116,895	116,771
Other	223,267	370,765
Licenses	158,675	-
	<u>\$ 701,874</u>	<u>\$ 552,737</u>

**11. ACCUMULATED SURPLUS**

Detailed information related to accumulated surplus is available on the Schedule of Changes in Accumulated Surplus. Accumulated surplus may be summarized as follows:

	2021	2020
Unrestricted surplus	\$ 2,217,481	\$ 3,514,973
Operating Reserves	-	-
Accumulated surplus from operations	2,217,481	3,514,973
Investment in tangible capital assets	7,626,352	7,085,665
Capital reserves	709,000	909,000
	<u>\$ 10,552,833</u>	<u>\$ 11,509,638</u>

Included in Accumulated surplus from operations are school generated funds which are not available to spend at the board level. The school jurisdiction's adjusted surplus (deficit) from operations is calculated as follows:

Accumulated surplus from operations	\$ 2,217,481	\$ 3,514,973
Deduct: School generated funds included in accumulated surplus (Note 13)	226,416	289,256
Adjusted accumulated surplus from operations	<u>\$ 1,991,065</u>	<u>\$ 3,225,717</u>

**12. CONTRACTUAL OBLIGATIONS**

	2021	2020
Building projects	\$ 749,837	\$ 2,248,655
Building leases	3,004,265	1,955,369
Service providers	145,360	218,040
Total	<u>\$ 3,899,462</u>	<u>\$ 4,422,064</u>

Estimated payment requirements for each of the next five years and thereafter are as follows:

	Building Projects	Building Leases	Service Providers
2021-2022	\$ 749,837	\$ 1,038,504	\$ 72,680
2022-2023	-	729,840	72,680
2023-2024	-	524,126	-
2024-2025	-	194,126	-
2025-2026	-	194,126	-
Thereafter	-	323,543	-
Total	<u>\$ 749,837</u>	<u>\$ 3,004,265</u>	<u>\$ 145,360</u>

**13. CONTINGENT LIABILITIES**

The School jurisdiction is a member of Alberta Risk Management Insurance Consortium (ARMIC). Under the terms of its membership, the jurisdiction could become liable for its proportionate share of any claim losses in excess of the funds held by the exchange. The jurisdiction's share of the pool at December 31, 2021, was not available at the date of AFS.

**14. SCHOOL GENERATED FUNDS**

	2021	2020
School Generated Funds, Beginning of Year	\$ 289,256	\$ 276,058
Gross Receipts:		
Fees	47,714	372,948
Fundraising	6,100	287,354
Gifts and donations	127,486	140,973
Other sales and services	20,591	69,994
Total gross receipts	<u>201,891</u>	<u>871,269</u>
Total Related Expenses and Uses of Funds	200,845	578,693
Total Direct Costs Including Cost of Goods Sold to Raise Funds	<u>6,179</u>	<u>279,378</u>
School Generated Funds, End of Year	<u>\$ 284,123</u>	<u>\$ 289,256</u>
Balance included in Deferred Revenue	\$ 57,707	\$ -
Balance included in Accumulated Surplus (Operating Reserves)	<u>\$ 226,416</u>	<u>\$ 289,256</u>



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**15. RELATED PARTY TRANSACTIONS**

Related parties are those entities consolidated or accounted for on the modified equity basis in the Government of Alberta Consolidated Financial Statements. Related parties also include key management personnel in the school jurisdiction and their close family members.

All entities that are consolidated into the accounts of the Government of Alberta are related parties of the school jurisdictions. These include government departments, health authorities, post-secondary institutions, and other school jurisdictions in Alberta.

	BALANCES		TRANSACTIONS	
	Financial Assets (at cost or net realizable value)	Liabilities (at amortized cost)	Revenues	Expenses
<b>Government of Alberta</b>				
<b>Alberta Education</b>				
Accounts receivable / Accounts payable	\$ 8,884	\$ 953,457		
Prepaid expenses / Deferred operating revenue	-	3,283,521		
Unexpended deferred capital contributions		436,061		
Expended deferred capital contributions		3,711,446	270,168	
Grant revenue & expenses			50,476,477	
ATRF payments made on behalf of jurisdiction			2,660,341	
Other revenues & expenses			-	-
<b>Other Alberta school jurisdictions</b>	62,751	99,575	-	430,978
<b>Alberta Health Services</b>	45,151	-	363,314	-
<b>Post-secondary institutions</b>	8,509	-	-	-
<b>Alberta Infrastructure</b>				
Alberta Infrastructure	1,317,050	84,218	2,418,399	-
Unexpended deferred capital contributions		-		
Spent deferred capital contributions		64,307,882	2,250,030	
<b>Human Services</b>	-	-	-	-
<b>Alberta Local Authorities Pension Plan</b>	-	-	-	626,030
<b>Total 2020 - 2021</b>	<b>\$ 1,442,345</b>	<b>\$ 72,876,160</b>	<b>\$ 58,438,729</b>	<b>\$ 1,057,008</b>
<b>Total 2019 - 2020</b>	<b>\$ 1,772,153</b>	<b>\$ 73,992,604</b>	<b>\$ 54,654,962</b>	<b>\$ 1,898,798</b>

The division and its employees paid or collected certain taxes and amounts set by regulation or local policy. These amounts were incurred in the normal course of business, reflect charges applicable to all users and have been excluded from this schedule.

**16. ECONOMIC DEPENDENCE ON RELATED THIRD PARTY**

The school jurisdiction's primary source of income is from the Alberta Government. The jurisdiction's ability to continue viable operations is dependent on this funding.

**17. BUDGET AMOUNTS**

The budget was prepared by the school jurisdiction and approved by the Board of Trustees on June 10, 2020. It is presented for information purposes only and has not been audited.

**18. COMPARATIVE FIGURES**

The comparative figures have been reclassified where necessary to conform to the 2019/2020 presentation.